

Home Insert Page Layout Formulas Data Review View Load Test Team

Paste Cut Copy Format Painter Clipboard

Arial 10 Font

Wrap Text Alignment

General Number

Conditional Formatting as Table Styles

Insert Delete Format Cells

AutoSum Fill Clear Sort & Find & Filter Select Editing

	A	B	C	D	E	F	G	H	I	J	K	L
1	Consolidated Statements of Shareholders' Equity											
2	[DOLLARS IN THOUSANDS]											
3												
4												
5												
6									Accumulated			
7									Other			
8		Common Shares		Additional	Retained	Treasury	Comprehensive	Comprehensive				
9		Number	Par Value	Capital	Earnings	Shares	Income (Loss)	Income (Loss)	Other	Total		
9	Balance, January 1, 1999	69,494,483	\$ 86,868	\$ 43,281	\$ 604,227	\$ (21,902)		\$ (12,802)	\$ (549)	\$ 699,123		
11	Net income				128,856		\$ 128,856			128,856		
12	Translation adjustment						9,558			9,558		
13	Pensions						614			614		
14	Unrealized loss on investment securities						(3,235)			(3,235)		
15	Other comprehensive income						6,937	6,937				
16	Comprehensive income						\$ 135,793					
17	Stock options exercised	108,104	134	1,918						2,052		
18	Unearned compensation	149,799	188	3,933					(3,485)	636		
19	Performance shares	20,397	26	686						712		
20	Procomp and Nexus acquisitions	710,214	2,138	37,351		9,480				48,976		
21	Dividends declared and paid									(4,592)		
22	Treasury shares									(2,000)		
24	Balance, December 31, 1999	71,482,997	\$ 89,354	\$ 87,169	\$ 691,415	\$ (13,644)		\$ (5,865)	\$ (4,034)	\$ 844,395		
25	Net income				136,893		\$ 136,893			136,893		
26	Translation adjustment						(7,904)			(7,904)		
27	Pensions						1,507			1,507		
28	Unrealized loss on investment securities						(396)			(396)		
29	Other comprehensive loss						(6,793)	(6,793)				
30	Comprehensive income						\$ 130,126					
31	Stock options exercised	273,238	343	5,444						5,787		
32	Unearned compensation	247,635	308	5,583					(3,915)	1,976		
33	Performance shares	15,335	19	334						353		
34	Dividends declared and paid				(44,271)					(44,271)		
35	Treasury shares					(2,300)				(2,300)		
37	Balance, December 31, 2000	536,208	\$ 90,024	\$ 98,530	\$ 784,063	\$ (15,944)		\$ (12,658)	\$ (7,949)	\$ 936,066		
38	Net income				66,893		\$ 66,893			66,893		
39	Translation adjustment						(47,373)			(47,373)		
40	Pensions						(1,628)			(1,628)		
41	Unrealized gain on investment securities						1,213			1,213		
42	Other comprehensive loss						(47,788)	(47,788)				
43	Comprehensive income						\$ 19,105					
44	Stock options exercised	176,395	221	4,860						5,081		
45	Unearned compensation								1,412	1,412		
46	Dividends declared and paid				(45,774)					(45,774)		
47	Treasury shares					(12,780)				(12,780)		
49	Balance, December 31, 2001	712,603	\$ 90,245	\$ 103,390	\$ 805,182	\$ (28,724)		\$ (60,446)	\$ (6,537)	\$ 903,110		

Analyzing and visualizing spreadsheets
Felienne Hermans (@felienne)

Home Insert Page Layout Formulas Data Review View Load Test Team

Paste Cut Copy Format Painter Clipboard

Arial 10 Font

Wrap Text Alignment

General Number

Conditional Formatting as Table Styles

Format Cell Styles

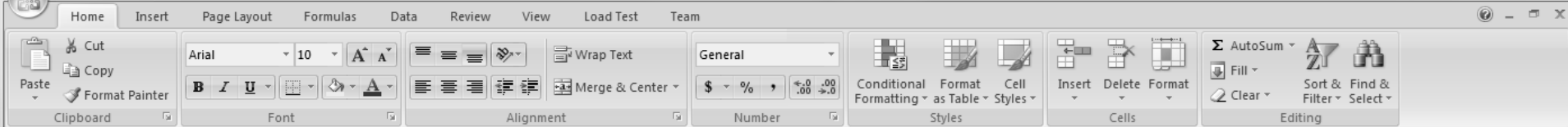
Insert Delete Format Cells

AutoSum Fill Clear Sort & Filter Find & Select Editing

	A	B	C	D	E	F	G	H	I	J	K	L
1	Consolidated Statements of Shareholders' Equity											
2	[DOLLARS IN THOUSANDS]											
3												
4												
5												
6									Accumulated			
7									Other			
8		Common Shares		Additional	Retained	Treasury	Comprehensive	Comprehensive				
9		Number	Par Value	Capital	Earnings	Shares	Income (Loss)	Income (Loss)	Other	Total		
9	Balance, January 1, 1999	69,494,483	\$ 86,868	\$ 43,281	\$ 604,227	\$ (21,902)		\$ (12,802)	\$ (549)	\$ 699,123		
11	Net income				128,856		\$ 128,856			128,856		
12	Translation adjustment						9,558			9,558		
13	Pensions						614			614		
14	Unrealized loss on investment securities						(3,235)			(3,235)		
15	Other comprehensive income						6,937	6,937				
16	Comprehensive income						\$ 135,793					
17	Stock options exercised	108,104	134	1,918						2,052		
18	Unearned compensation	149,799	188	3,933					(3,485)	636		
19	Performance shares	20,397	26	686						712		
20	Procomp and Nexus acquisitions	710,214	2,138	37,351		9,480				48,976		
21	Dividends declared and paid									(4,590)		
22	Treasury shares									(5,272)		
24	Balance, December 31, 1999	71,482,997	\$ 89,354	\$ 87,169	\$ 691,415	\$ (13,644)		\$ (5,865)	\$ (4,034)	\$ 844,395		
25	Net income				136,893		\$ 136,893			136,893		
26	Translation adjustment						(7,904)			(7,904)		
27	Pensions						1,507			1,507		
28	Unrealized loss on investment securities						(396)			(396)		
29	Other comprehensive loss						(6,793)	(6,793)				
30	Comprehensive income						\$ 130,126					
31	Stock options exercised	273,238	343	5,444						5,787		
32	Unearned compensation	247,635	308	5,583					(3,915)	1,976		
33	Performance shares	15,335	19	334						353		
34	Dividends declared and paid				(44,271)					(44,271)		
35	Treasury shares						(2,300)			(2,300)		
37	Balance, December 31, 2000	536,208	\$ 90,024	\$ 98,530	\$ 784,063	\$ (1,944)		\$ (12,658)	\$ (7,949)	\$ 936,066		
38	Net income				66,893		\$ 66,893			66,893		
39	Translation adjustment						(47,373)			(47,373)		
40	Pensions						(1,628)			(1,628)		
41	Unrealized gain on investment securities						1,213			1,213		
42	Other comprehensive loss						(47,788)	(47,788)				
43	Comprehensive income						\$ 10,417			\$ 10,417		
44	Stock options exercised	176,395	21	4,860						5,000		
45	Unearned compensation								1,412	1,412		
46	Dividends declared and paid				(45,774)					(45,774)		
47	Treasury shares						(12,780)			(12,780)		
49	Balance, December 31, 2001	712,603	\$ 90,245	\$ 103,390	\$ 805,182	\$ (28,724)		\$ (60,446)	\$ (6,537)	\$ 903,110		

Analyzing and visualizing spreadsheets
Felienne Hermans (@felienne)

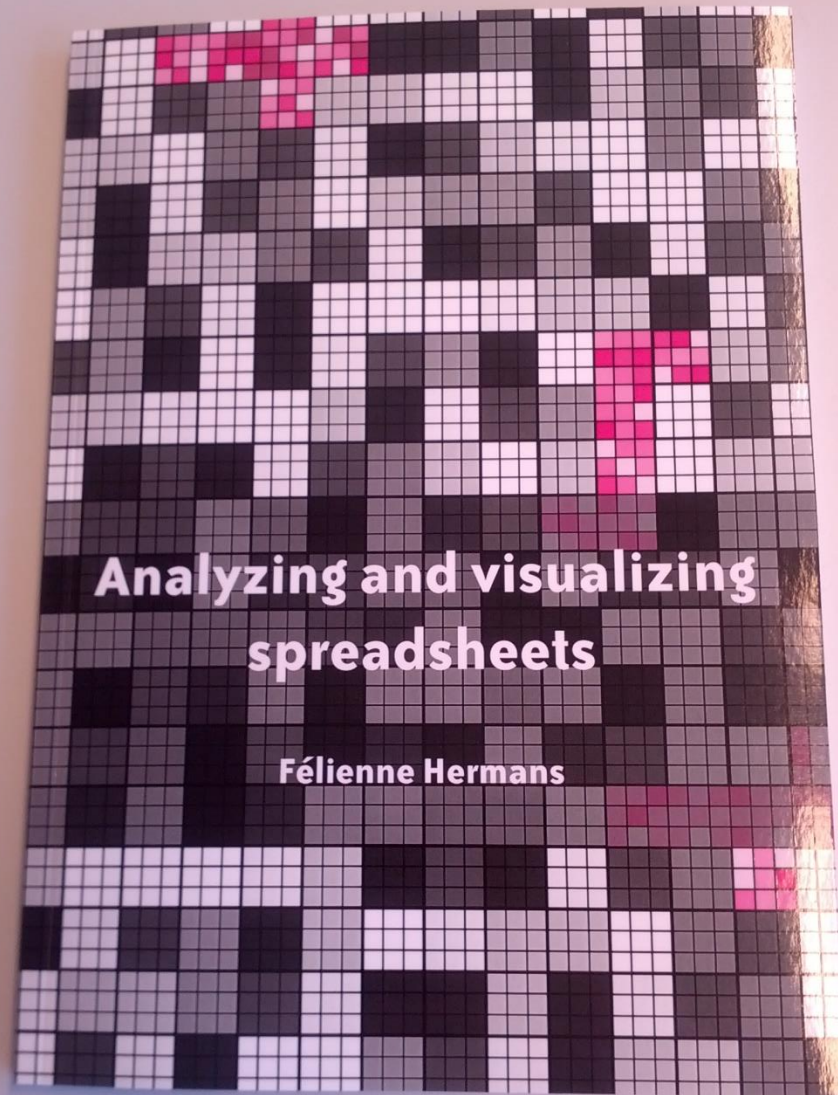
PhD student at Delft University



	A	B	C	D	E	F	G	H	I	J	K	L
1	Consolidated Statements of Shareholders' Equity											
2	[DOLLARS IN THOUSANDS]											
3												
4												
5												
6									Accumulated			
7									Other			
8		Common Shares		Additional	Retained	Treasury	Comprehensive	Comprehensive				
9		Number	Par Value	Capital	Earnings	Shares	Income (Loss)	Income (Loss)	Other		Total	
9	Balance, January 1, 1999	69,494,483	\$ 86,868	\$ 43,281	\$ 604,227	\$ (21,902)		\$ (12,802)	\$ (549)	\$	699,123	
11	Net income				128,856		\$ 128,856				128,856	
12	Translation adjustment						9,558				9,558	
13	Pensions						614				614	
14	Unrealized loss on investment securities						(3,235)				(3,235)	
15	Other comprehensive income						6,937	6,937				
16	Comprehensive income						\$ 135,793					
17	Stock options exercised			1,918							2,052	
18	Unearned compensation	149,799	188	3,933					(3,485)		636	
19	Performance shares	20,397	26	686							712	
20	Procomp and Nexus acquisitions	710,214	2,138	37,351		9,480					48,976	
21	Dividends declared and paid										(4,592)	
22	Treasury shares										(5,272)	
24	Balance, December 31, 1999	71,482,997	\$ 89,354	\$ 87,169	\$ 691,415	\$ (13,644)		\$ (5,865)	\$ (4,034)	\$	844,395	
25	Net income				136,893		\$ 136,893				136,893	
26	Translation adjustment						(7,904)				(7,904)	
27	Pensions						1,507				1,507	
28	Unrealized loss on investment securities						(396)				(396)	
29	Other comprehensive loss						(6,793)	(6,793)				
30	Comprehensive income						\$ 130,126					
31	Stock options exercised	273,238	343	5,444							5,787	
32	Unearned compensation	247,635	308	5,583					(3,915)		1,976	
33	Performance shares	15,335	19	334							353	
34	Dividends declared and paid				(44,271)						(44,271)	
35	Treasury shares						(2,300)				(2,300)	
37	Balance, December 31, 2000	536,208	\$ 90,024	\$ 98,530	\$ 784,063	\$ (1,944)		\$ (12,658)	\$ (7,949)	\$	936,066	
38	Net income				66,893		\$ 66,893				66,893	
39	Translation adjustment						(47,373)				(47,373)	
40	Pensions						(1,628)				(1,628)	
41	Unrealized gain on investment securities						1,213				1,213	
42	Other comprehensive loss						(47,788)	(47,788)				
43	Comprehensive income						\$ 17,417				\$ 5,000	
44	Stock options exercised	176,395	21	4,860							5,000	
45	Unearned compensation									1,412	1,412	
46	Dividends declared and paid				(45,774)						(45,774)	
47	Treasury shares						(12,780)				(12,780)	
49	Balance, December 31, 2001	712,603	\$ 90,245	\$ 103,390	\$ 805,182	\$ (28,724)		\$ (60,446)	\$ (6,537)	\$	903,110	

Analyzing and visualizing spreadsheets
Felienne Hermans (@felienne)

PhD student at Delft University



**Analyzing and visualizing
spreadsheets**

Félienne Hermans



Bridging the gap



Users

Programmers



I started by studying what business does in practice



Turns out the gap is not that big





Programmers

Users



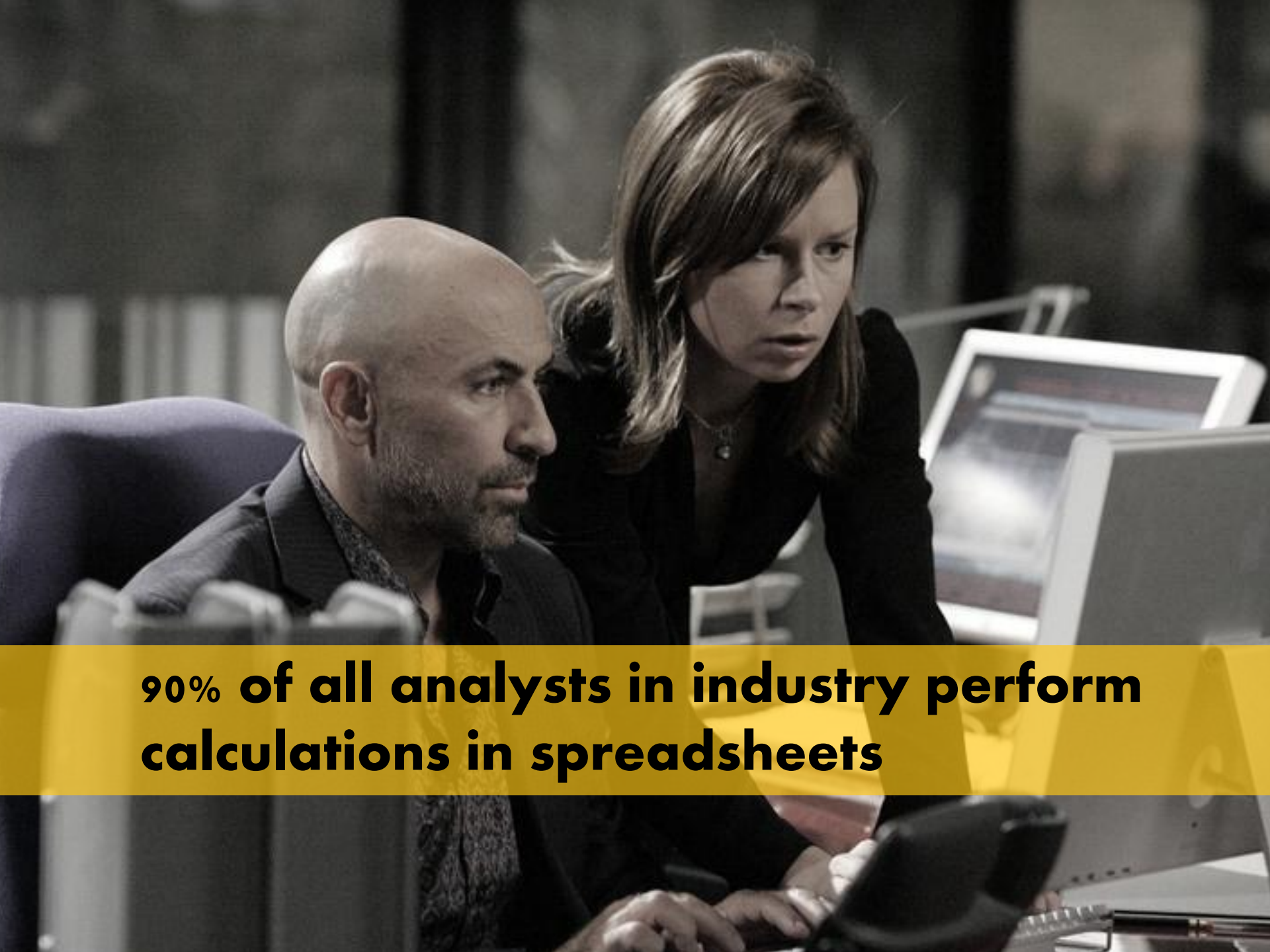
Users

Spreadsheets

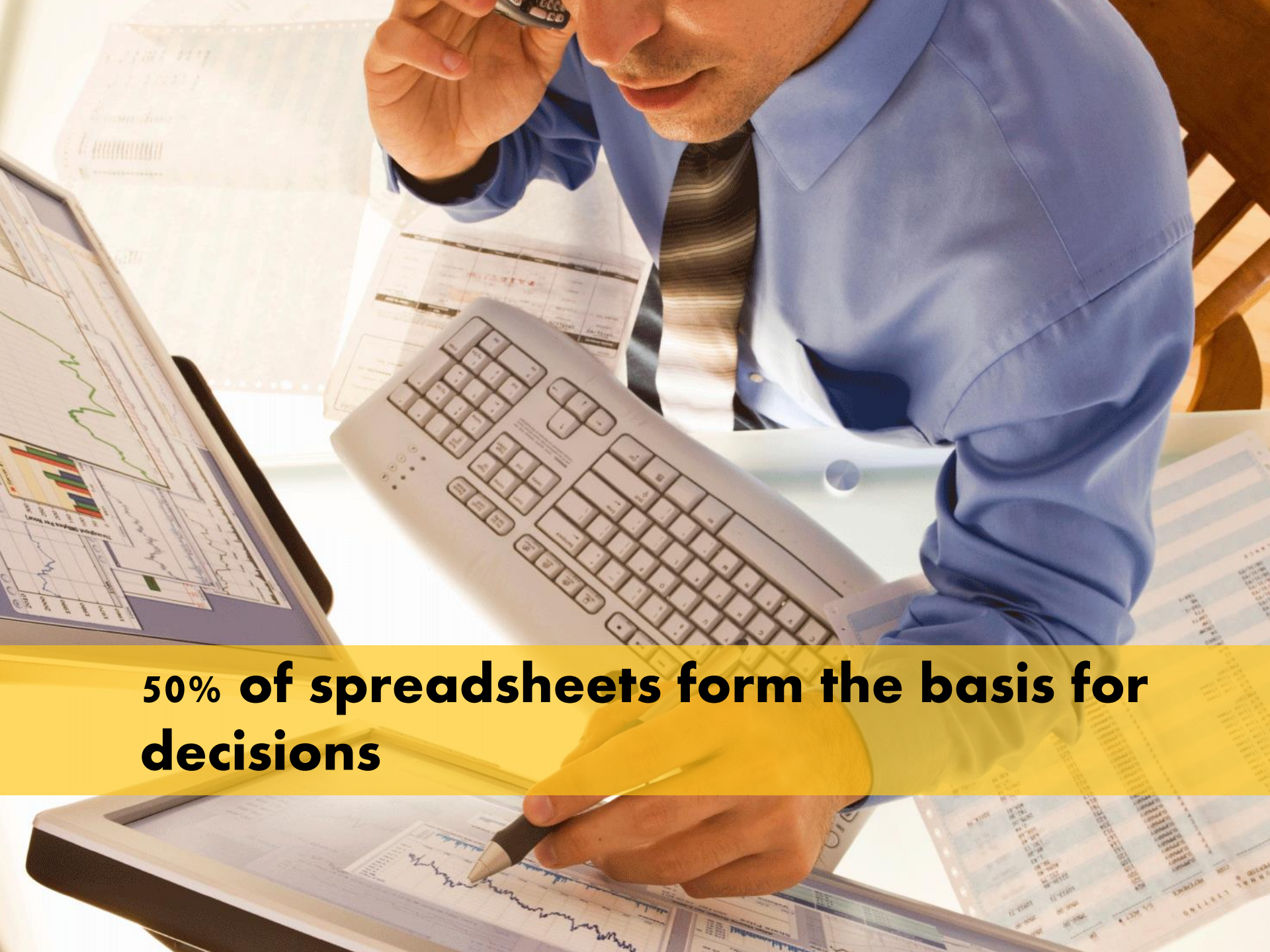
Programmers

The background of the image is a close-up, slightly blurred view of the American flag, showing the stars and stripes in detail. The flag is waving, creating a sense of movement. The colors are vibrant, with the blue field of stars and the red and white stripes.

95% of all U.S. firms use spreadsheets for financial reporting



90% of all analysts in industry perform calculations in spreadsheets



50% of spreadsheets form the basis for decisions



Importance can grow over time



So, they are important, but also complex!

File Home Insert Page Layout Formulas Data Review View Add-Ins Load Test PowerPivot Team

Clipboard Font Alignment Number Styles Cells Editing

Arial 10 Bold Italic Underline

Conditional Formatting Insert Delete Format

Format as Table Cell Styles

Sort & Find & Filter Select

=IF(\$B7="Closed", \$E7*(1-\$F7), IF(\$B7="Contract", ((Pipeline assumptions!\$A\$16+Pipeline assumptions!\$A\$17*Pipeline!\$C7)*Pipeline assumptions!\$D\$8), IF(\$B7="Eval", ((Pipeline assumptions!\$A\$16+Pipeline assumptions!\$A\$17*Pipeline!\$C7)*Pipeline assumptions!\$D\$9), IF(\$B7="Proposal", ((Pipeline assumptions!\$A\$16+Pipeline assumptions!\$A\$17*Pipeline!\$C7)*Pipeline assumptions!\$D\$10), IF(\$B7="Require", ((Pipeline assumptions!\$A\$16+Pipeline assumptions!\$A\$17*Pipeline!\$C7)*Pipeline assumptions!\$D\$11), IF(\$B7="Response", ((Pipeline assumptions!\$A\$16+Pipeline assumptions!\$A\$17*Pipeline!\$C7)*Pipeline assumptions!\$D\$12), 0))))))

	A	B	C	D	E	F	G	H	I	J	K
1	Enterprise Pipeline										
2	Q12002										
3	As of:	1/31/2003									
4											
5											
6	Prospect	Status	Potential Users	Sales Contact	Potential Contract Size	Discount (needs CEO approval)	Recurring Rev per month	Potential Rev this Quarter	Potential Rev Next Quarter	Description	Lead Generation
7	SE Financial Institution	Closed	400	VP Sales	\$60,000	10%	\$4,000	\$54,000	\$12,000	Sales cycle 5 months	CEO contact
8	Retail firm	Contract	100	Sales Assoc2	\$45,000	-	-	\$31,500	\$10,800	Finalizing details	email
9	Software sales force	Contract	200	Sales Assoc1	\$50,000	-	-	\$35,000	\$12,000	Need C-level approval	Sales call
10	Manufact firm sales force	Contract	400	VP Sales	\$60,000	-	-	\$42,000	\$14,400	Working out logistics	Conference con
11	Law enforcement group	Contract	500	Sales Assoc1	\$65,000	-	-	\$45,500	\$15,600	Fast tracking though approval	Sales contact
12	Conglomerate Mgmt team	Eval	200	VP Sales	\$50,000	-	-	\$15,000	\$22,750	Pilot in place	Sales contact
13	Pharma Sales	Eval	400	VP Sales	\$60,000	-	-	\$18,000	\$27,300	Testing integration	Cold call
14	Southern Fin Institution	Eval	300	Sales Assoc1	\$45,000	-	-	\$13,500	\$20,250	Looking for solution	mailing
15	Hardware install team	Proposal	200	Sales Assoc2	\$50,000	-	-	\$15,000	\$16,000	Looking for solution	sales call
16	Logistics & Moving	Proposal	350	Sales Assoc1	\$57,500	-	-	\$11,500	\$18,400	Going in with integration partner	Conference con
17	Law firm	Proposal	200	Sales Assoc2	\$50,000	-	-	\$10,000	\$16,000	Need solution to help IT group	Referral
18	Wireless Provider	Require	10000	VP Sales	\$540,000	-	-	\$27,000	\$128,250	Value add service for consume	Sales call
19	Insurance firm	Require	500	Sales Assoc1	\$65,000	-	-	\$3,250	\$15,438	Looking at solution	Cold call
20	Western Fin Institution	Require	400	VP Sales	\$60,000	-	-	\$3,000	\$14,250	In talks with R&D team	Sales contact
21	Healthcare provider	Response	200	VP Sales	\$50,000	-	-	\$1,000	\$2,450	Partner bringing us in	Partner
22	News Media	Response	300	VP Sales	\$55,000	-	-	\$1,100	\$2,695	Looking for solution	Sales call
23	Appliance Field Service	Response	400	Inside Sales	\$60,000	-	-	\$1,200	\$2,940	Looking at multiple solutions	Cold call
24	Gov inspection	Response	350	Sales Assoc2	\$57,500	-	-	\$1,150	\$2,818	Talking with IT manager	Conference con
25	Insurance firm	Response	600	Inside Sales	\$70,000	-	-	\$1,400	\$3,430	Going in with integration partner	Partner
26	Regional Airlines	Response	500	Inside Sales	\$65,000	-	-	\$1,300	\$3,185	In early stages of looking	Cold call

This is a simple spreadsheet for many users

File Home Insert Page Layout Formulas Data Review View Add-Ins Load Test PowerPivot Team

Clipboard Font Alignment Number Styles Cells Editing

Arial 10 Bold Italic Underline

Conditional Formatting Format as Table Cell Styles

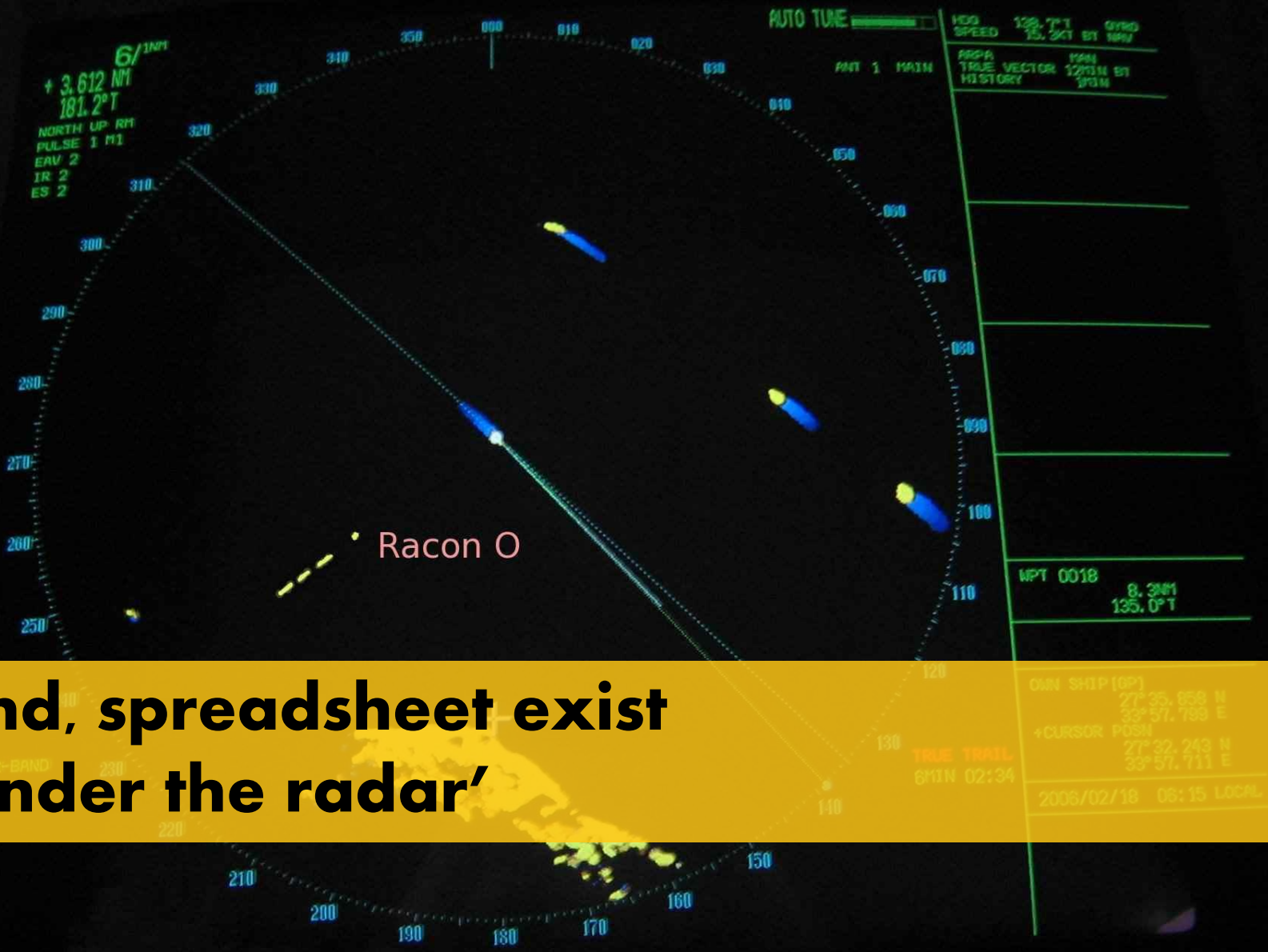
Insert Delete Format

Sort & Find & Filter Select

=IF(\$B7="Closed", \$E7*(1-\$F7), IF(\$B7="Contract", ((('Pipeline assumptions'!\$A\$16+'Pipeline assumptions'!\$A\$17*Pipeline!\$C7)*Pipeline assumptions!\$D\$8), IF(\$B7="Eval", ((('Pipeline assumptions'!\$A\$16+'Pipeline assumptions'!\$A\$17*Pipeline!\$C7)*Pipeline assumptions!\$D\$9), IF(\$B7="Proposal", ((('Pipeline assumptions'!\$A\$16+'Pipeline assumptions'!\$A\$17*Pipeline!\$C7)*Pipeline assumptions!\$D\$10), IF(\$B7="Require", ((('Pipeline assumptions'!\$A\$16+'Pipeline assumptions'!\$A\$17*Pipeline!\$C7)*Pipeline assumptions!\$D\$11), IF(\$B7="Response", ((('Pipeline assumptions'!\$A\$16+'Pipeline assumptions'!\$A\$17*Pipeline!\$C7)*Pipeline assumptions!\$D\$12), 0)))))))))

	A	B	C	D	E	F	G	H	I	J	K
1	Enterprise Pipeline										
2	Q12002										
3	As of:	1/31/2003									
4											
5											
6	Prospect	Status	Potential Users	Sales Contact	Potential Contract Size	Discount (needs CEO approval)	Recurring Rev per month	Potential Rev this Quarter	Potential Rev Next Quarter	Description	Lead Generation
7	SE Financial Institution	Closed	400	VP Sales	\$60,000	10%	\$4,000	\$54,000	\$12,000	Sales cycle 5 months	CEO contact
8	Retail firm	Contract	100	Sales Assoc2	\$45,000	-	-	\$31,500	\$10,800	Finalizing details	email
9	Software sales force	Contract	200	Sales Assoc1	\$50,000	-	-	\$35,000	\$12,000	Need C-level approval	Sales call
10	Manufact firm sales force	Contract	400	VP Sales	\$60,000	-	-	\$42,000	\$14,400	Working out logistics	Conference con
11	Law enforcement group	Contract	500	Sales Assoc1	\$65,000	-	-	\$45,500	\$15,600	Fast tracking though approval	Sales contact
12	Conglomerate Mgmt team	Eval	200	VP Sales	\$50,000	-	-	\$15,000	\$22,750	Pilot in place	Sales contact
13	Pharma Sales	Eval	400	VP Sales	\$60,000	-	-	\$10,000	\$27,300	Testing integration	Cold call
14	Southern Fin Institution	Eval	200	Sales Assoc2	\$30,000	-	-	\$10,000	\$17,000	In bank	Sales call
15	Hardware install team	Proposal	200	Sales Assoc2	\$30,000	-	-	\$10,000	\$17,000	Locking sales	Sales call
16	Logistics & Moving	Proposal	350	Sales Assoc1	\$57,500	-	-	\$11,500	\$18,400	Going in with integration partne	Conference con
17	Law firm	Proposal	350	Sales Assoc2	\$50,000	-	-	\$10,000	\$16,000	Need solution to help IT group	Referral
18	Wireless Provider	Require	10000	VP Sales	\$540,000	-	-	\$27,000	\$128,250	Value add service for consume	Sales call
19	Insurance firm	Require	500	Sales Assoc1	\$65,000	-	-	\$3,250	\$15,438	Looking at solution	Cold call
20	Western Fin Institution	Require	400	VP Sales	\$60,000	-	-	\$3,000	\$14,250	In talks with R&D team	Sales contact
21	Healthcare provider	Response	200	VP Sales	\$50,000	-	-	\$1,000	\$2,450	Partner bringing us in	Partner
22	News Media	Response	300	VP Sales	\$55,000	-	-	\$1,100	\$2,695	Looking for solution	Sales call
23	Appliance Field Service	Response	400	Inside Sales	\$60,000	-	-	\$1,200	\$2,940	Looking at multiple solutions	Cold call
24	Gov inspection	Response	350	Sales Assoc2	\$57,500	-	-	\$1,150	\$2,818	Talking with IT manager	Conference con
25	Insurance firm	Response	600	Inside Sales	\$70,000	-	-	\$1,400	\$3,430	Going in with integration partne	Partner
26	Regional Airlines	Response	500	Inside Sales	\$65,000	-	-	\$1,300	\$3,185	In early stages of looking	Cold call

“When it works, nobody cares how it is done”



**And, spreadsheet exist
 'under the radar'**



VOLVO XC90
OWNER'S MANUAL

**Only 33% of spreadsheets has
a manual**



ERROR

Complex spreadsheets without documentation can lead to serious errors



The European Spreadsheet Risk Interest Group (Eusprig.org) collects horror stories

AstraZeneca reaffirms outlook after mistaken release

[Recommend](#)  Be the first of your friends to recommend this.
Mon Jan 9, 2012 9:08am GMT

LONDON - Britain's second largest drugmaker AstraZeneca ([AZN.L](#)) was forced to reiterate its 2011 and mid-term financial forecasts on Monday after inadvertently releasing confidential company information to analysts.

The Anglo-Swedish firm, which is struggling to keep pace with its European peers, described the released details as "out of date planning information" which it said did not represent its forecast for the full year for 2011 or for future periods.

"The most recent update of the company's financial guidance for 2011 was issued on 20 December 2011," it said.

 [Tweet](#) ?

 [Link this](#)

 [Share this](#)

 [Digg](#)

 [Email](#)

 [Print](#)

Related Topics

[Business](#) »

Quotes

[AstraZeneca PLC](#)

FREE GUIDES AND REPORTS FROM DIANCM

ADVERTISEMENT

AstraZeneca reaffirms outlook after mistaken release

Recommend Be the first of your friends to recommend this.
Mon Jan 9, 2012 9:08am GMT

LONDON - Britain's second largest drugmaker AstraZeneca (AZN.L) was forced to reiterate its 2011 and mid-term financial forecasts on Monday after inadvertently releasing confidential company information to analysts.

The Anglo-Swedish firm, which is struggling to keep pace with its European peers, described the released details as "out of date planning information" which it said did not represent its forecast for the full year for 2011 or for future periods.

"The most recent update of the company's financial guidance for 2011 was..."

Tweet ?

Link this

Share this

Digg

Email

Print

Related Topics

Business »

The firm's shares were down 0.4 percent by 0858 GMT.

AstraZeneca PLC

AstraZeneca reaffirms outlook a mistaken release

Recommend Be the first of your friends to recommend this.
Mon Jan 9, 2012 9:08am GMT

LONDON - Britain's second largest drugmaker AstraZeneca (AZN.L) was forced to reiterate and mid-term financial forecasts on Monday inadvertently releasing confidential company information to analysts.

The Anglo-Swedish firm, which is struggling to keep pace with peers, described the released details as "out of date plans" which it said did not represent its forecast for the full year and future periods.

"The most recent update of the company's financial outlook issued on 20 December 2011," it said.

FREE GUIDES AND REPORTS FROM DIANJON

LONDON 2012

Search - powered by Google

OLYMPICS TEAM GB EVENTS GUIDES VENUES SCHEDULE COUNTRIES BLOG PARALYMPICS LONDON SPORT
HOT TOPICS: Fresh news | Subscribe to Olympics email | Exclusive Team GB athlete profiles | Olympic medal table | Podium galleries

London 2012 Olympics: lucky few to get 100m final tickets after synchronised swimming was overbooked by 10,000

Around 200 people who thought their only experience of the London 2012 Olympic Games would be minor heats of synchronised swimming have received an unexpected upgrade to the men's 100m final following an embarrassing ticketing mistake.



How you see us, how you don't: Thousands of synchronised swimming ticket holders will be left disappointed. Photo: GETTY

By Paul Kelen

Print this article

LONDON 2012 COUNTDOWN
056 08 : 26 : 23
DAYS HRS MINS SECS
Olympic Moments

- THE OLYMPIC BLOG
- Matthew Norman**
Sense of taekwondo injustice starts outpouring of national empathy
 - Jim White**
Much ado about Wenlock as Olympic torch visits Games birthplace
 - Jacqueline Mognay**
Best of British food? Locos are taking the tea and biscuit

AstraZeneca reaffirms outlook a taken release

Print Email link Respond to editor Post comment
Share: Facebook Twitter LinkedIn StumbleUpon Dribbble RSS YouTube

Budget discrepancies attributed to computer error

Friday, January 6, 2006
Nevada Daily Mail

By Ralph Pokorny
Nevada Daily Mail

Computers and computer programs are great when they work right; however, when some thing goes wrong and you do not catch it, you can be in big trouble.

That is what city finance director Ron Chandler says happened to the 2006 city budget that was distributed to city council members and posted on the city's Web site for the Jan. 3 council meeting.

The budget was created on a Microsoft Excel spreadsheet that was a copy of the same spreadsheet that was used for the 2005 budget, which worked without complication in 2005. The system apparently worked correctly until sometime in late December when, Chandler says, it developed a problem, causing the 2006 budget to show a \$5 million deficit in the water and sewer fund. This error was in the copy of the budget that the city council members were provided and was posted on the city's Web site for the Jan. 3 city council meeting. The error was not present in the budget that was posted on Dec. 14. The difference between the two budgets led the council to postpone voting on the budget until it could be clarified.

100m final tickets booked by 10,000

(the London 2012 Olympic have received an unexpected ticketing mistake.

LONDON 2012 COUNTDOWN
056 08 : 26 : 23
DAYS HRS MIN SEC [Olympic Moments](#)



Hotels.com wake up happy

- THE OLYMPIC BLOG
- Matthew Norman**
Sense of taekwondo injustice starts outpouring of national empathy
 - Jan White**
Much ado about Wenlock as Olympic torch visits Games birthplace
 - Jacqueline Mays**
Best of British food? Looeog are taking the tea and biscuit

AstraZeneca reaffirms outlook a taken release

Print Email link Respond to editor Post comment
Share: Facebook Twitter LinkedIn StumbleUpon Dribbble RSS YouTube

Budget discrepancies attributed to computer error

Friday, January 6, 2006
Nevada Daily Mail

By Ralph Pokorny
Nevada Daily Mail

Computers and computer programs are great when they work right; however, when some thing goes wrong and you do not catch it, you can be in big trouble.

That is what city finance director Ron Chandler says happened to the 2006 city budget that was distributed to city council members and posted on the city's Web site for the Jan. 3 council meeting.

The budget was created on a Microsoft Excel spreadsheet that was a copy of the same spreadsheet that was used for the 2005 budget, which worked without complication in 2005. The system apparently worked correctly until sometime in late December when, Chandler says, it developed a problem, causing the 2006 budget to show a \$5 million deficit in the water and sewer fund. This error was in the copy of the budget that the city council members were provided and was posted on the city's Web site for the Jan. 3 city

5 million budget deficit
budget until it could be clarified.

et 100m final tickets
booked by 10,000
The London 2012 Olympic
have received an unexpected
ticketing mistake.

LONDON 2012 COUNTDOWN
056 08 : 26 : 23
DAYS HRS MIN SEC [Olympic Moments](#)



Hotels.com wake up happy

- THE OLYMPIC BLOG
- Matthew Norman**
Sense of taekwondo injustice starts
outpouring of national empathy
 - Jan White**
Much ado about Wenlock as Olympic
torch visits Games birthplace
 - Jacqueline Magroy**
Best of British food? Looeog are taking
the tea and biscuit

AstraZeneca reaffirms outlook a taken release

Print Email link Respond to editor Post co
Share: Facebook Twitter LinkedIn StumbleUpon Dribbble RSS

Budget discrepancies attributed to c

Friday, January 6, 2006
Nevada Daily Mail

By Ralph Pokorny
Nevada Daily Mail

Computers and computer programs are great when
some thing goes wrong and you do not catch it, you

That is what city finance director Ron Chandler says
that was distributed to city council members and
Jan. 3 council meeting.

The budget was created on a Microsoft Excel spreadsheet that was used for the 2005 budget, 2005. The system apparently worked correctly, Chandler says, it developed a problem, causing deficit in the water and sewer fund. This error council members were provided and was posted council meeting. The error was not present in. The difference between the two budgets led to budget until it could be clarified.

University of Toledo loses \$2.4M in projected revenue

BY RYAN E. SMITH
BLADE STAFF WRITER

Facebook Twitter Reddit Digg E-mail Print Rss



Decatur Enlarge

Things keep getting worse for the University of Toledo's finances.

Already facing significant state funding reductions for next year, UT officials have discovered an internal budgeting error that means they will have \$2.4 million less to work with than anticipated.

The mistake - a typo in a formula that led officials to overestimate projected revenue - was found Tuesday, the day before the UT board of trustees was to approve next year's budget and not long after the state informed UT that its support would be about \$500,000 less than expected next year, said William Decatur, senior vice president for finance, technology, and operations.

All this happened after UT officials put together a budget that dealt with \$1.5 million in state cuts for the 2004-05 academic year.

"It's incredibly frustrating," Mr. Decatur said. "It causes us to reset our expectations."

The board put off considering the budget this week and is expected to approve an amended version in June.

The budget as originally proposed had funding for a number of new initiatives, including \$800,000 for a plan to hire 11 full-time faculty and \$120,000 for a minority faculty hiring assistance plan. Those items are part of UT's strategic plan and will not be sacrificed even with the budget shortfall, officials

AstraZeneca reaffirms outlook a
taken release

Print Email link Respond to editor Post co
Share: Facebook Twitter LinkedIn StumbleUpon Dribbble

University of Toledo loses \$2.4M in projected revenue

BY RYAN E. SMITH
BLADE STAFF WRITER

Facebook Twitter Reddit Digg E-mail Print Rss

NEWS FROM REUTERS TransAlta Says Clerical Snafu Costs It \$24 Million

Tuesday, June 3, 2003 19:06 EDT

By Cameron French

[Hide advertisement](#)

TORONTO (Reuters) - TransAlta Corp. said on Tuesday it will take a \$24 million charge to earnings after a bidding snafu landed it more U.S. power transmission hedging contracts at higher prices than it wanted to pay.

TransAlta, Canada's top investor-owned power generator, said it submitted the erroneous bid to the New York Independent System Operator for May 2003 transmission congestion contracts. The ISO manages the state's power transmission system and the contracts hedge the cost of transmission.

But the company's computer spreadsheet contained mismatched bids for the contracts, it said.

"It was literally a cut-and-paste error in an Excel spreadsheet that we did not detect when we did our final sorting and ranking bids prior to submission," TransAlta chief executive Steve Snyder said in a conference call.

cut and paste error

The important thing is to learn from it, which As New York ISO rules did not allow for a reversal of the bids, the contracts went ahead.



Enlarge

Things keep getting worse for the University of Toledo's finances.

Already facing significant state funding reductions for next year, UT officials have discovered an internal budgeting error that means they will have \$2.4 million less to work with than anticipated.

The mistake - a typo in a formula that led officials to overestimate projected revenue - was found Tuesday, the day before the UT board of trustees was to approve next year's budget and not long after the state informed UT that its support would be about \$500,000 less than expected next year, said William Decatur, senior vice president for finance, technology, and operations.

Officials put together a budget that dealt with \$1.5 million in state cuts for the 2004-05

Decatur said. "It causes us to reset our expectations."

se budget this week and is expected to approve an amended version in June.

nd had funding for a number of new initiatives, including \$800,000 for a plan to hire 11 a minority faculty hiring assistance plan. Those items are part of UT's strategic plan in the budget shortfall, officials

AstraZeneca reaffirms outlook a
taken release

Print Email link Respond to editor Post co
Share: Facebook Twitter YouTube LinkedIn StumbleUpon Dribbble

University of Toledo loses \$2.4M in projected revenue

BY RYAN E. SMITH
BLADE STAFF WRITER

NEWS FROM REUTERS TransAlta Says Clerical \$24 Million

Tuesday, June 3, 2003 19:06 EDT

By Cameron French

TORONTO (Reuters) - TransAlta Corp. said on Tue take a \$24 million charge to earnings after a bidding landed it more U.S. power transmission hedging co higher prices than it wanted to pay.

TransAlta, Canada's top investor-owned power gen erroneous bid to the New York Independent System transmission congestion contracts. The ISO mana system and the contracts hedge the cost of transr

But the company's computer spreadsheet containe contracts, it said.

"It was literally a cut-and-paste error in an Excel sp when we did our final sorting and ranking bids prior executive Steve Snyder said in a conference call.

"I am clearly disappointed over this event. The impo we've done."

As New York ISO rules did not allow for a reversal ahead.



Financial Services Authority

FINAL NOTICE

To: Credit Suisse International and Credit Suisse Securities (Europe) Limited (the "UK operations of Credit Suisse")
Of: One Cabot Square, London E14 4QL

Dated 13 August 2008

TAKE NOTICE: The Financial Services Authority of 25 The North Colonnade, Canary Wharf, London E14 5HS ("the FSA") gives you final notice about a requirement to pay a financial penalty.

1. THE PENALTY

- 1.1. The FSA gave the UK operations of Credit Suisse a Decision Notice dated 1 August 2008 which notified them that pursuant to section 206 of the Financial Services and Markets Act 2000 ("the Act"), the FSA had decided to impose a financial penalty of £5.6 million on the UK operations of Credit Suisse in respect of a breach of Principles 2 and 3 of the FSA's Principles for Business which occurred between 30 September 2007 and 19 February 2008 ("the Relevant Period").
- 1.2. The UK operations of Credit Suisse have confirmed that they will not be referring the matter to the Financial Services and Markets Tribunal.
- 1.3. Accordingly, for the reasons set out below and having agreed with the UK operations of Credit Suisse the facts and matters relied on, the FSA imposes a financial penalty on the UK operations of Credit Suisse in the amount of £5.6 million.

AstraZeneca reaffirms outlook a
taken release

Print Email link Respond to editor Post co
Share: Facebook Twitter YouTube LinkedIn StumbleUpon Dribbble

University of Toledo loses \$2.4M in projected revenue

BY RYAN E. SMITH
BLADE STAFF WRITER

NEWS FROM REUTERS TransAlta Says Clerical \$24 Million

Tuesday, June 3, 2003 19:06 EDT

By Cameron French

TORONTO (Reuters) - TransAlta Corp. said on Tue take a \$24 million charge to earnings after a bidding landed it more U.S. power transmission hedging co higher prices than it wanted to pay.

TransAlta, Canada's top investor-owned power gen erroneous bid to the New York Independent System transmission congestion contracts. The ISO mana system and the contracts hedge the cost of transr

But the company's computer spreadsheet containe contracts, it said.

"It was literally a cut-and-paste error in an Excel sp when we did our final sorting and ranking bids prior executive Steve Snyder said in a conference call.

"I am clearly disappointed over this event. The impo we've done."

As New York ISO rules did not allow for a reversal ahead.



Financial Services Authority

FINAL NOTICE

To: Credit Suisse International and Credit Suisse Securities (Europe) Limited (the "UK operations of Credit Suisse")
Of: One Cabot Square, London E14 4QL

Dated 13 August 2008

TAKE NOTICE: The Financial Services Authority of 25 The North Colonnade, Canary Wharf, London E14 5HS ("the FSA") gives you final notice about a requirement to pay a financial penalty.

1. THE PENALTY

1.1. The FSA gave the UK operations of Credit Suisse a Decision Notice dated 1 August 2008 which notified them that pursuant to section 206 of the Financial Services and Markets Act 2000 ("the Act"), the FSA had decided to impose a financial penalty of £5.6 million on the UK operations of Credit Suisse in respect of a breach of Principles 2 and 3 of the FSA's Principles for Business which occurred between 30 September 2007 and 19 February 2008

Trading business was complex and overly reliant on large spreadsheets with multiple entries. This resulted in a lack of transparency and inhibited the effective supervision, risk management and control

A pair of round, gold-rimmed glasses is shown against a blurred, warm-toned background. The lenses reflect a bar chart with four vertical bars of varying heights. The text is overlaid on a yellow banner at the bottom of the image.

**We researched spreadsheets for the
past 4 years at Delft University**



We interviewed spreadsheet professionals



We analyzed spreadsheets



Financial professionals spend 2 days a week working with Excel



**Spreadsheets can have a long life,
5 years on average**



Average sheet is used by 12 different people



There is a gap! Between importance and treatment.





We try to bridge this gap with methods from software engineering.

Home Insert Page Layout Formulas Data Review View Load Test Team

Cut Copy Paste Format Painter Clipboard

Arial 10 Font

Wrap Text Alignment

General Number

Conditional Formatting as Table Styles

Insert Delete Format Cells

AutoSum Fill Clear Sort & Filter Find & Select Editing

	A	B	C	D	E	F	G	H	I	J	K	L
1	Consolidated Statements of Shareholders' Equity											
2	[DOLLARS IN THOUSANDS]											
3												
4												
5												
6									Accumulated			
7									Other			
8		Common Shares		Additional	Retained	Treasury	Comprehensive	Comprehensive				
9		Number	Par Value	Capital	Earnings	Shares	Income (Loss)	Income (Loss)	Other		Total	
9	Balance, January 1, 1999	69,494,483	\$ 86,868	\$ 43,281	\$ 604,227	\$ (21,902)		\$ (12,802)	\$ (549)	\$	699,123	
10												
11	Net income				128,856		\$ 128,856				128,856	
12	Translation adjustment						9,558				9,558	
13	Pensions						614				614	
14	Unrealized loss on investment securities						(3,235)				(3,235)	
15	Other comprehensive income						6,937	6,937				
16	Comprehensive income						\$ 135,793					
17	Stock options exercised			1,918							2,052	
18	Unearned compensation	108,104	134	3,933						(3,485)	636	
19	Performance shares	149,799	188	686							712	
20	Procomp and Nexus acquisitions	20,397	26	37,351		9,487					48,976	
21	Dividends declared and paid	1,710,214	2,138		(41,668)						(41,668)	
22	Treasury shares					(1,229)					(1,229)	
23												
24	Balance, December 31, 1999	71,482,997	\$ 89,354	\$ 87,169	\$ 691,415	\$ (13,644)		\$ (5,865)	\$ (4,034)	\$	844,395	
25	Net income				136,919		\$ 136,919				136,919	
26	Translation adjustment						(7,904)				(7,904)	
27	Pensions						1,507				1,507	
28	Unrealized loss on investment securities						(396)				(396)	
29	Other comprehensive loss						(6,793)	(6,793)				
30	Comprehensive income						\$ 130,126					
31	Stock options exercised	273,238	343	5,444							5,787	
32	Unearned compensation	247,635	308	5,583						(3,915)	1,976	
33	Performance shares	15,335	19	334							353	
34	Dividends declared and paid										(44,271)	
35	Treasury shares					(2,300)					(2,300)	
36												
37	Balance, December 31, 2000	530,225	\$ 90,024	\$ 98,530	\$ 784,063	\$ (15,944)		\$ (12,658)	\$ (7,949)	\$	936,066	
38	Net income				66,893		\$ 66,893				66,893	
39	Translation adjustment						(47,373)				(47,373)	
40	Pensions						(1,628)				(1,628)	
41	Unrealized gain on investment securities						1,213				1,213	
42	Other comprehensive loss						(47,788)	(47,788)				
43	Comprehensive income						\$ 19,105					
44	Stock options exercised	176,395	221	4,860							5,081	
45	Unearned compensation									1,412	1,412	
46	Dividends declared and paid				(45,774)						(45,774)	
47	Treasury shares					(12,780)					(12,780)	
48												
49	Balance, December 31, 2001	712,603	\$ 90,245	\$ 103,390	\$ 805,182	\$ (28,724)		\$ (60,446)	\$ (6,537)	\$	903,110	
50												
51												

No docs, errors, long life
It looks like...

Home Insert Page Layout Formulas Data Review View Load Test Team

Paste Cut Copy Format Painter Clipboard

Arial 10 Font

Wrap Text Alignment

General Number

Conditional Formatting as Table Styles

Insert Delete Format Cells

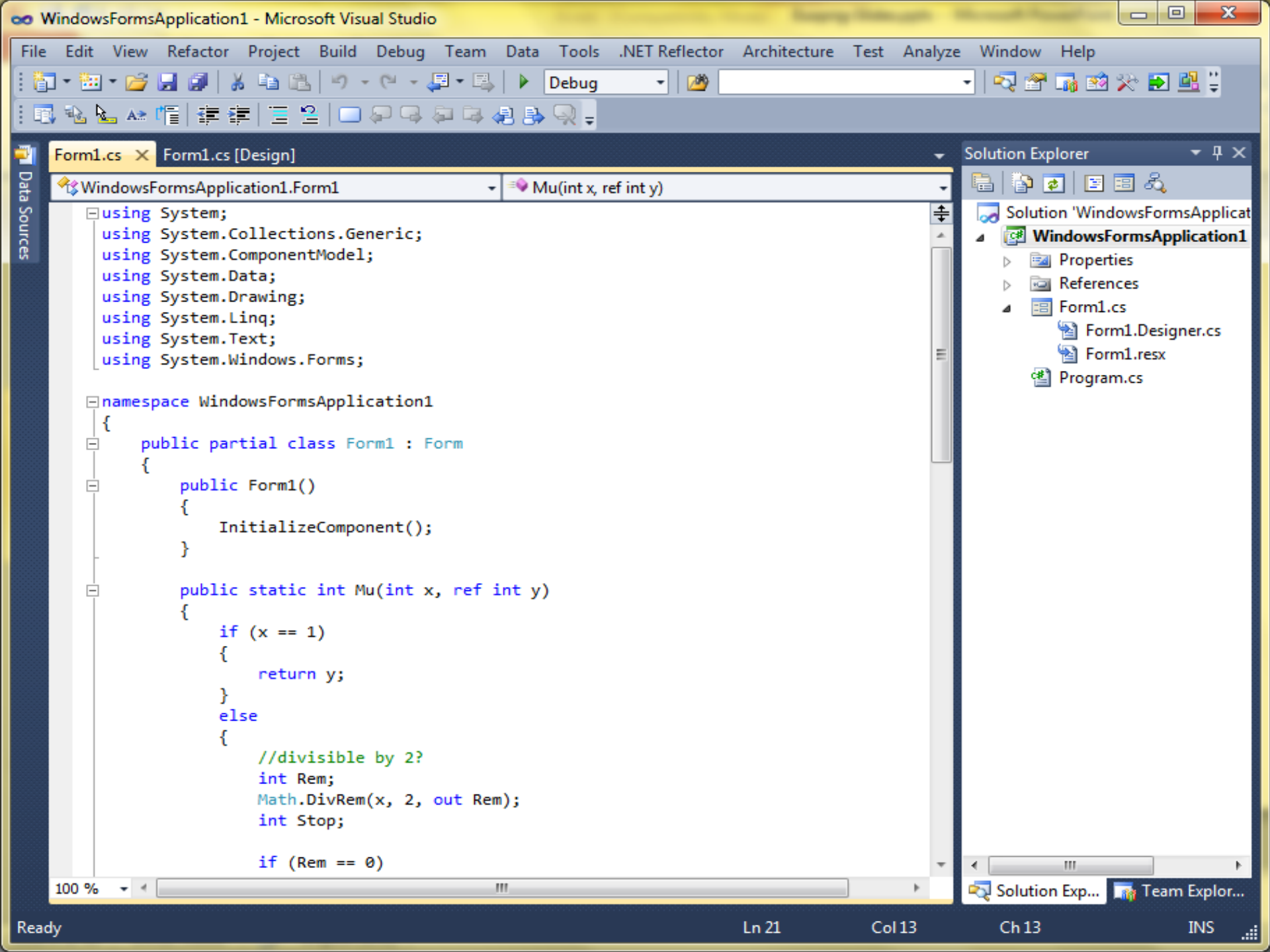
AutoSum Fill Clear Sort & Find & Filter Select Editing

	A	B	C	D	E	F	G	H	I	J	K	L
1	Consolidated Statements of Shareholders' Equity											
2	[DOLLARS IN THOUSANDS]											
3												
4												
5												
6									Accumulated			
7									Other			
8		Common Shares		Additional	Retained	Treasury	Comprehensive	Comprehensive				
9		Number	Par Value	Capital	Earnings	Shares	Income (Loss)	Income (Loss)	Other		Total	
9	Balance, January 1, 1999	69,494,483	\$ 86,868	\$ 43,281	\$ 604,227	\$ (21,902)		\$ (12,802)	\$ (549)	\$	699,123	
10												
11	Net income				128,856		\$ 128,856				128,856	
12	Translation adjustment						9,558				9,558	
13	Pensions						614				614	
14	Unrealized loss on investment securities						(3,235)				(3,235)	
15	Other comprehensive income						6,937	6,937				
16	Comprehensive income						\$ 135,793					
17	Stock options exercised	108,104	134	1,918							2,052	
18	Unearned compensation	149,799	188	3,933					(3,485)		636	
19	Performance shares	20,397	26	686							712	
20	Procomp and Nexus acquisitions	1,710,214	2,138	37,351		9,487					48,976	
21	Dividends declared and paid				(41,668)						(41,668)	
22	Treasury shares					(1,229)					(1,229)	
23												
24	Balance, December 31, 1999	71,482,997	\$ 89,354	\$ 87,169	\$ 691,415	\$ (13,644)		\$ (5,865)	\$ (4,034)	\$	844,395	
25	Net income				136,919		\$ 136,919				136,919	
26	Translation adjustment						(7,904)				(7,904)	
27	Pensions						1,507				1,507	
28	Unrealized loss on investment securities						(396)				(396)	
29	Other comprehensive loss						(6,793)	(6,793)				
30	Comprehensive income						\$ 130,126					
31	Stock options exercised	273,238	343	5,444							5,787	
32	Unearned compensation	247,635	308	5,583					(3,915)		1,976	
33	Performance shares	15,335	19	334							353	
34	Dividends declared and paid										(44,271)	
35	Treasury shares					(2,300)					(2,300)	
36												
37	Balance, December 31, 2000	530,225	\$ 90,024	\$ 750	\$ 784,063	\$ (15,944)		\$ (12,658)	\$ (7,949)	\$	936,066	
38	Net income						\$ 66,893				66,893	
39	Translation adjustment						(47,373)				(47,373)	
40	Pensions						(1,628)				(1,628)	
41	Unrealized gain on investment securities						1,213				1,213	
42	Other comprehensive loss						(47,788)	(47,788)				
43	Comprehensive income						\$ 19,105					
44	Stock options exercised	176,395	221	4,860							5,081	
45	Unearned compensation								1,412		1,412	
46	Dividends declared and paid				(45,774)						(45,774)	
47	Treasury shares					(12,780)					(12,780)	
48												
49	Balance, December 31, 2001	712,603	\$ 90,245	\$ 103,390	\$ 805,182	\$ (28,724)		\$ (60,446)	\$ (6,537)	\$	903,110	
50												
51												

No docs, errors, long life
It looks like software!



Spreadsheet users lack great tool support



File Home Insert Page Layout Formulas Data Review View Load Test Team

Clipboard Font Alignment Number Styles Cells Editing

Calibri 11

General

Conditional Formatting

Format as Table

Cell Styles

Insert

Delete

Format

Σ

Sort & Filter

Find & Select

About Microsoft Excel

New Group

A1

	A	B	C	D	E	F	G	H	I	J	K	L	M
1													
2													
3													
4													
5													
6													
7													
8													
9													
10													
11													
12													
13													
14													
15													
16													
17													
18													
19													
20													
21													
22													
23													
24													
25													

```
number: 1;  
contents: 1;  
$count; $i++;  
< $count type="/" $data:one  
input $i + 1, "/";  
($i, $totalsecurity) {  
  checked";  
  ($i == 0) {  
    checked");
```

We did not start coding!



We performed 27 interviews



**We asked them:
What annoys you?**



And what makes you happy?



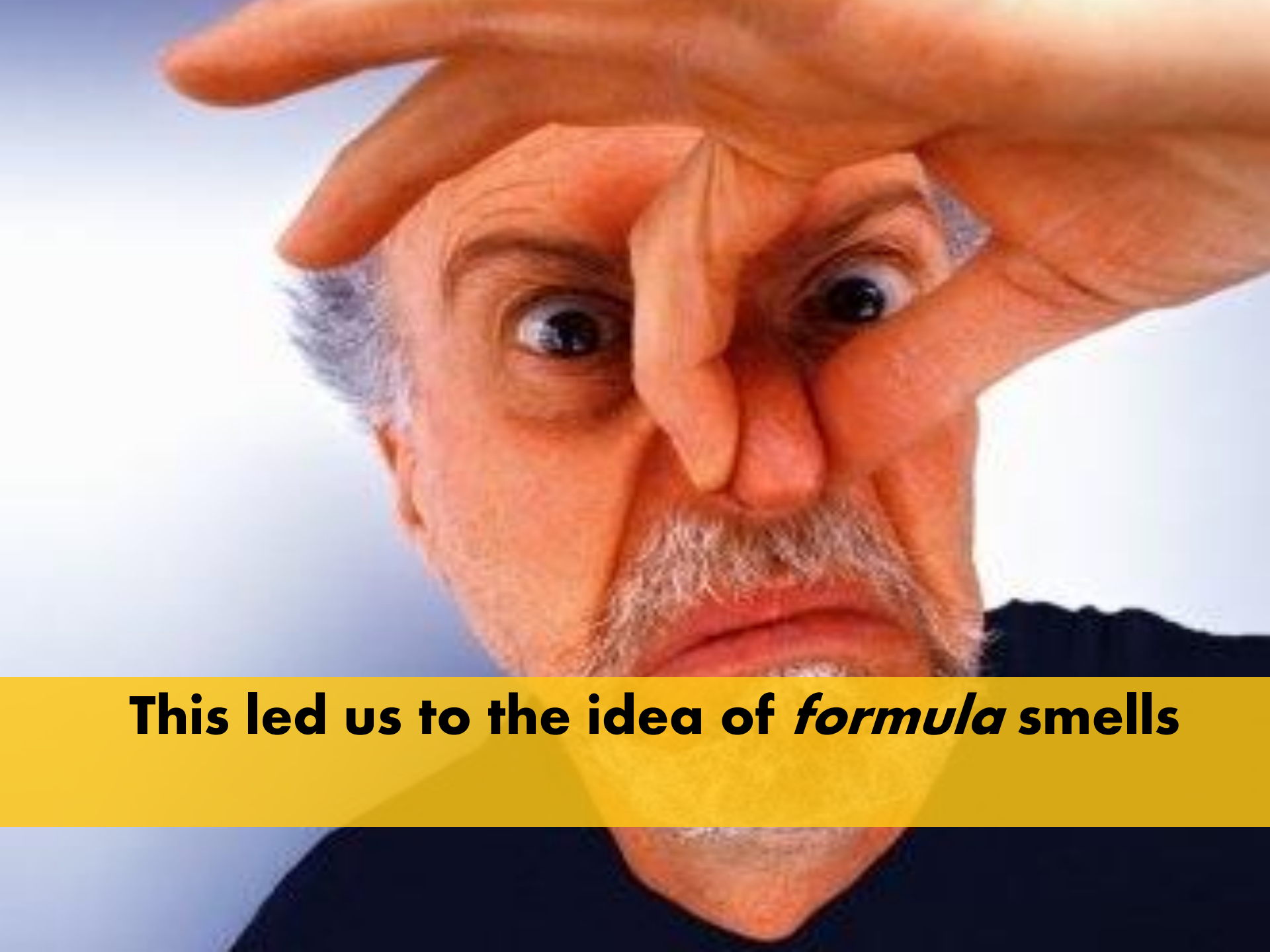
We found that problems occur when spreadsheets are transferred



We found that problems occur when spreadsheets are transferred



We found that problems occur when spreadsheets are transferred



This led us to the idea of *formula* smells

File Home Insert Page Layout Formulas Data Review View Add-Ins Load Test PowerPivot Team

Clipboard Font Alignment Number Styles Cells Editing

General
\$ %
←.0 .00 →.0

Conditional Formatting
Format as Table
Cell Styles

Insert
Delete
Format

Σ
Sort & Filter
Find & Select

C7 f_x =SUM(A2:A7)*B2+8/100

	A	B	C	D	E	F	G	H	I	J	K	L	M	N
1	Costs	Factor												
2	245	2.7												
3	816													
4	278													
5	292													
6	928													
7	109		7203.68											
8														
9														
10														
11														
12														
13														
14														
15														
16														

Multiple operations

Clipboard Font Alignment Number Styles Cells Editing

General
\$ %
←.0 .00 →.0

Conditional Formatting
Format as Table
Cell Styles

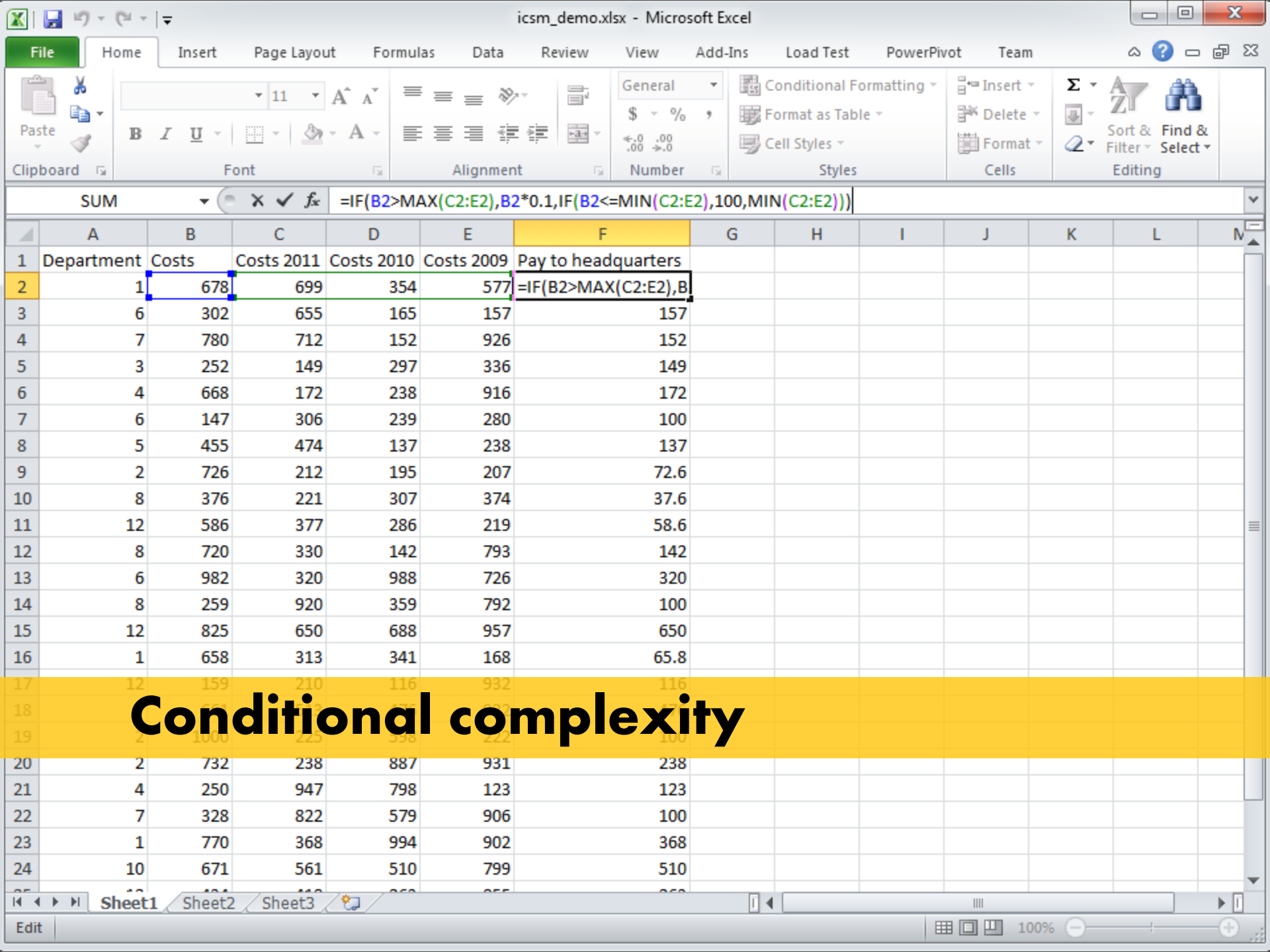
Insert
Delete
Format

Sort & Filter
Find & Select

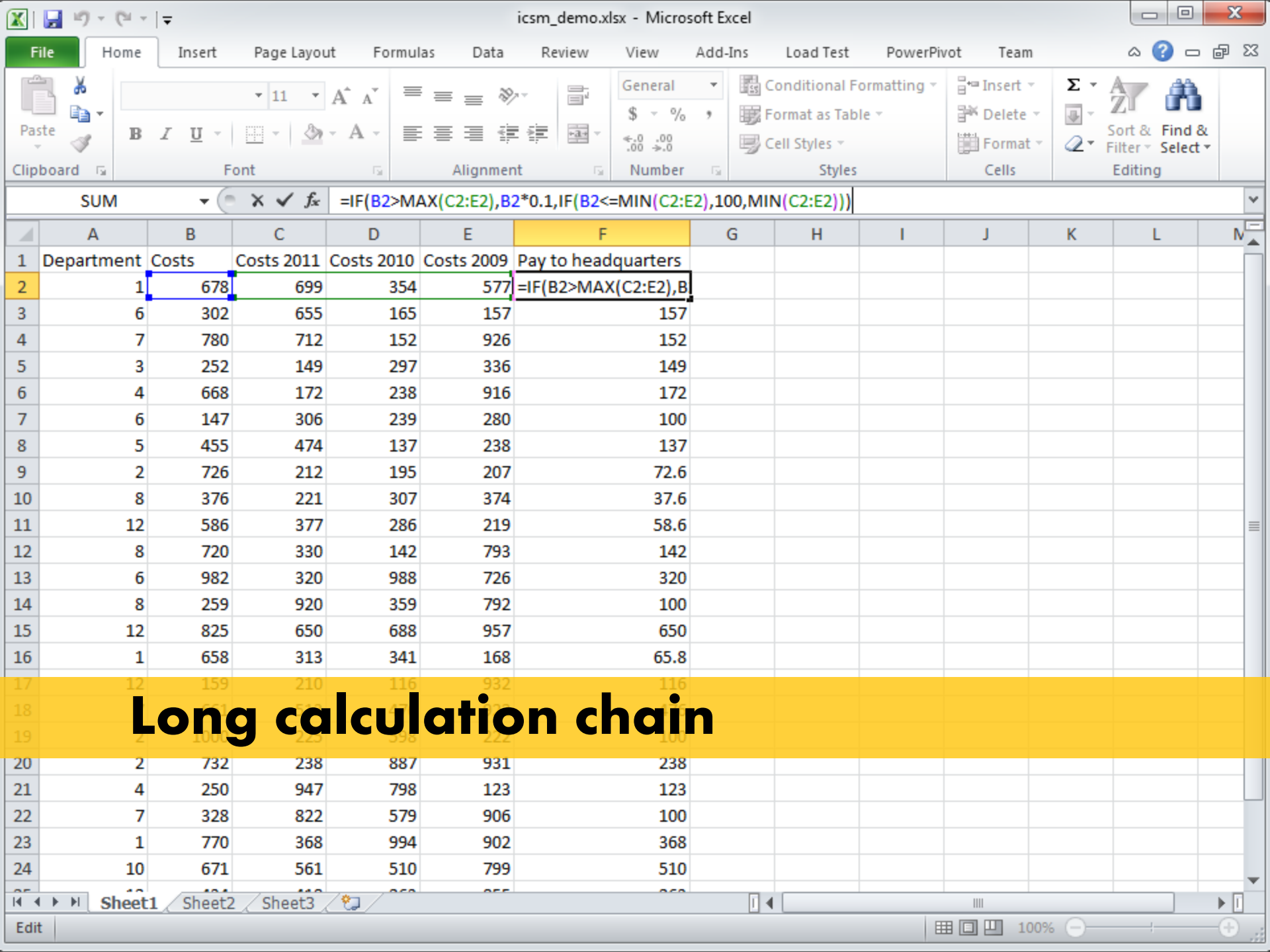
SUM X ✓ f_x =SUM(A2:A10,A12:A14,A16,A18:A23,A27)

	A	B	C	D	E	F	G	H	I	J	K
1	Department	Costs			Total costs for departments upto 10						
2	1	678			=SUM(A2:A10,A12:A14,A16,A18:A23,A						
3	6	302									
4	7	780									
5	3	252									
6	4	668									
7	6	147									
8	5	455									
9	2	726									
10	8	376									
11	12	586									
12	8	720									
13	6	982									
14	8	259									
15	12	825									
16	1	658									
17	12	159									
18	5	500									
19	2	1800									
20	2	732									
21	4	250									
22	7	328									
23	1	770									
24	10	671									

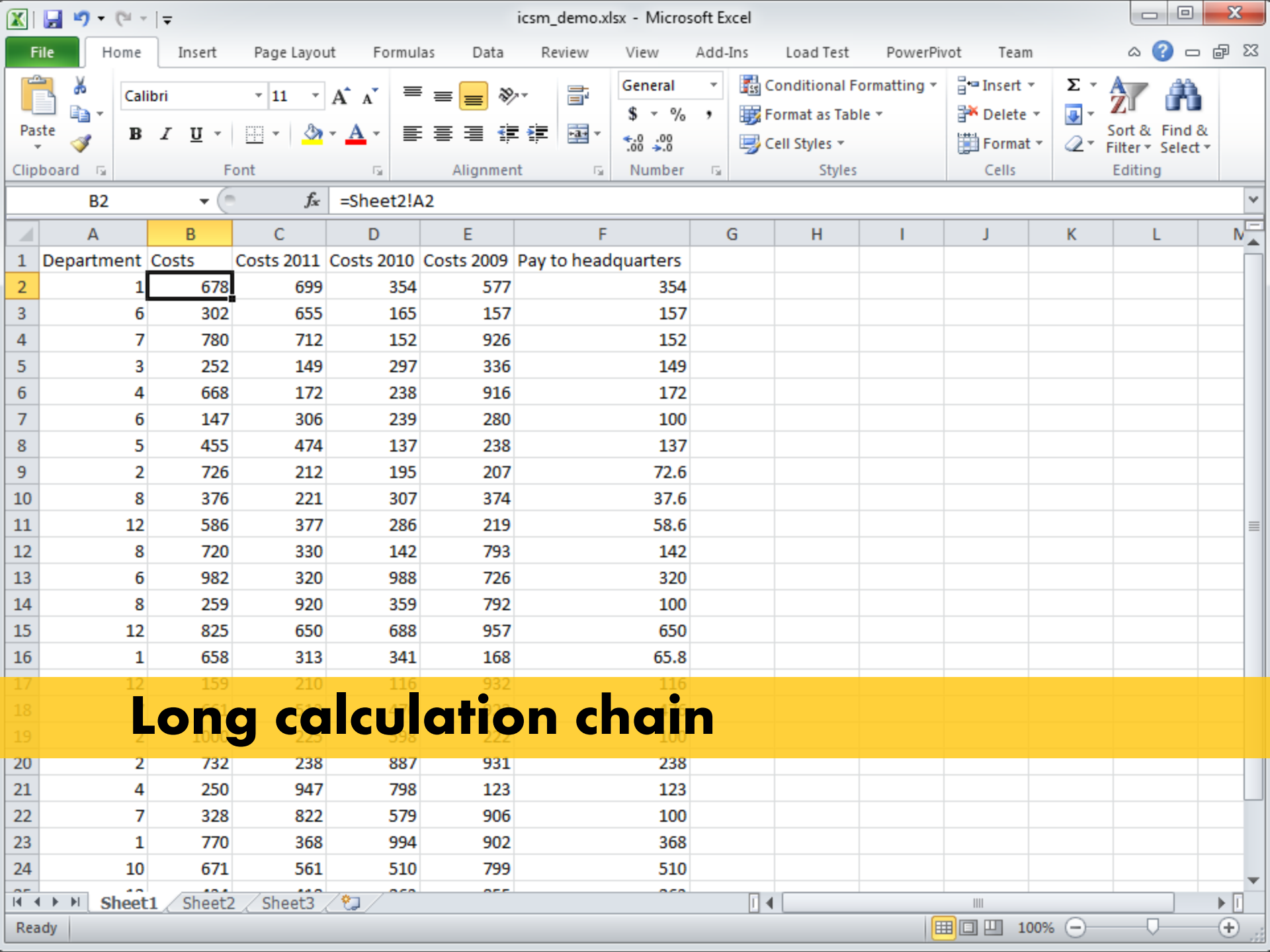
Multiple references



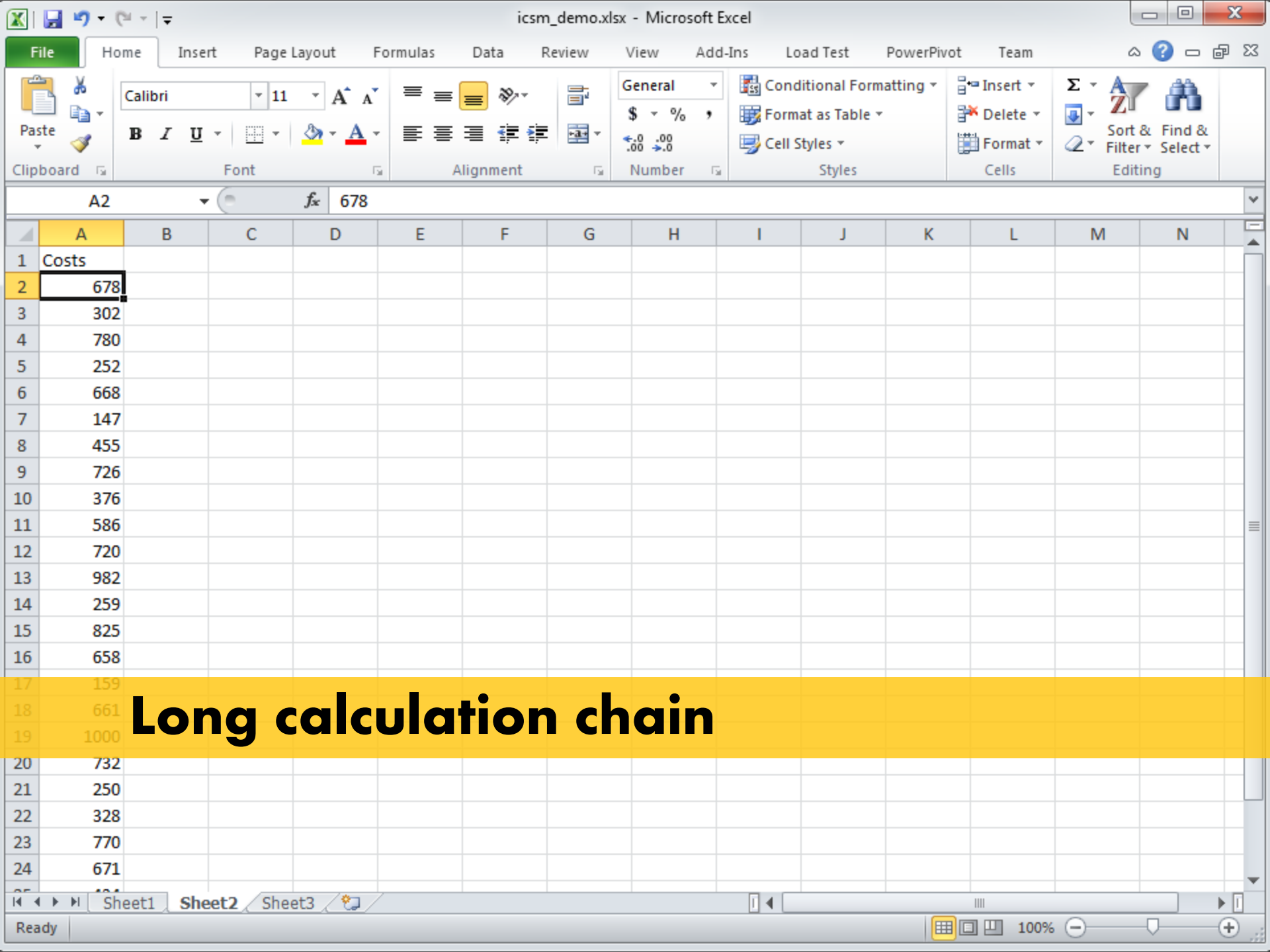
Conditional complexity



Long calculation chain



Long calculation chain



Clipboard Font Alignment Number Styles Cells Editing

Calibri 11 A A Bold Italic Underline Font Color Background Color

General Conditional Formatting Insert Delete Format Cell Styles

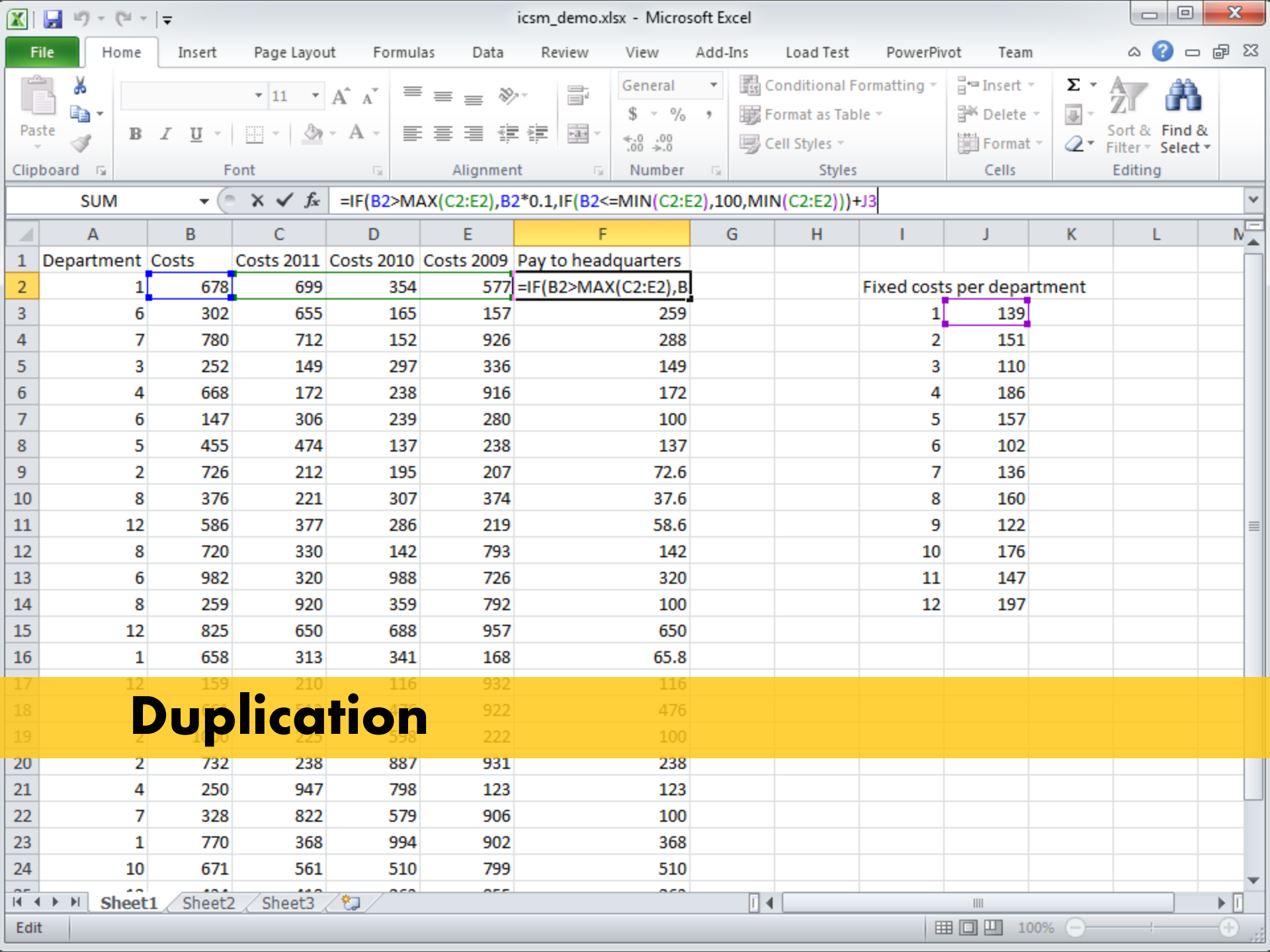
\$ % .0 .00 <.0 >.0

Sort & Find & Filter Select

A2 fx 678

	A	B	C	D	E	F	G	H	I	J	K	L	M	N
1	Costs													
2	678													
3	302													
4	780													
5	252													
6	668													
7	147													
8	455													
9	726													
10	376													
11	586													
12	720													
13	982													
14	259													
15	825													
16	658													
17	159													
18	661													
19	1000													
20	732													
21	250													
22	328													
23	770													
24	671													
25	159													

Long calculation chain



Clipboard Font Alignment Number Styles Cells Editing

General \$ % <-0 .00 >.00 >.00

Conditional Formatting Format as Table Cell Styles

Insert Delete Format

Sort & Filter Find & Select

SUM X ✓ fx =IF(B2>MAX(C2:E2),B2*0.1,IF(B2<=MIN(C2:E2),100,MIN(C2:E2)))+J3

	A	B	C	D	E	F	G	H	I	J	K	L	M
1	Department	Costs	Costs 2011	Costs 2010	Costs 2009	Pay to headquarters							
2	1	678	699	354	577	=IF(B2>MAX(C2:E2),B				Fixed costs per department			
3	6	302	655	165	157	259			1	139			
4	7	780	712	152	926	288			2	151			
5	3	252	149	297	336	149			3	110			
6	4	668	172	238	916	172			4	186			
7	6	147	306	239	280	100			5	157			
8	5	455	474	137	238	137			6	102			
9	2	726	212	195	207	72.6			7	136			
10	8	376	221	307	374	37.6			8	160			
11	12	586	377	286	219	58.6			9	122			
12	8	720	330	142	793	142			10	176			
13	6	982	320	988	726	320			11	147			
14	8	259	920	359	792	100			12	197			
15	12	825	650	688	957	650							
16	1	658	313	341	168	65.8							
17	12	159	210	116	932	116							
18	12	159	210	116	932	116							
19	12	159	210	116	932	116							
20	2	732	238	887	931	238							
21	4	250	947	798	123	123							
22	7	328	822	579	906	100							
23	1	770	368	994	902	368							
24	10	671	561	510	799	510							

Duplication

File Home Insert Page Layout Formulas Data Review View Add-Ins Load Test PowerPivot Team

Clipboard Font Alignment Number Styles Cells Editing

General Conditional Formatting Insert
 Format as Table Delete
 Cell Styles Format

SUM $=IF(B3>MAX(C3:E3),B3*0.1,IF(B3<=MIN(C3:E3),100,MIN(C3:E3)))+J8$

	A	B	C	D	E	F	G	H	I	J	K	L	M
1	Department	Costs	Costs 2011	Costs 2010	Costs 2009	Pay to headquarters							
2	1	678	699	354	577	493				Fixed costs per department			
3	6	302	655	165	157	MIN(C3:E3))+J8			1	139			
4	7	780	712	152	926	288			2	151			
5	3	252	149	297	336	149			3	110			
6	4	668	172	238	916	172			4	186			
7	6	147	306	239	280	100			5	157			
8	5	455	474	137	238	137			6	102			
9	2	726	212	195	207	72.6			7	136			
10	8	376	221	307	374	37.6			8	160			
11	12	586	377	286	219	58.6			9	122			
12	8	720	330	142	793	142			10	176			
13	6	982	320	988	726	320			11	147			
14	8	259	920	359	792	100			12	197			
15	12	825	650	688	957	650							
16	1	658	313	341	168	65.8							
17	12	159	210	116	932	116							
18	12	159	210	116	932	116							
19	12	159	210	116	932	116							
20	2	732	238	887	931	238							
21	4	250	947	798	123	123							
22	7	328	822	579	906	100							
23	1	770	368	994	902	368							
24	10	671	561	510	799	510							

Duplication

PerfectXL analysis plan for Spreadsheet_5.xlsx



Containing fixed numbers

Value of Flexibility!C41 with formula $(\text{LN}(\text{C34}/\text{C35})+(\text{G34}-\text{G36}+(\text{G35}/2))*\text{C36})/(((\text{G35})^{(0.5)})*(\text{C36}^{0.5}))$

Value of Flexibility!F41 with formula $(\text{LN}(\text{C34}/\text{C38})+(\text{G34}-\text{G36}+(\text{G35}/2))*\text{C36})/(((\text{G35})^{(0.5)})*(\text{C36}^{0.5}))$

Value of Flexibility!C44 with formula $\text{C41}-((\text{G35}^{0.5})*(\text{C36}^{(0.5)}))$

Value of Flexibility!F44 with formula $\text{F41}-((\text{G35}^{0.5})*(\text{C36}^{(0.5)}))$



Many different operations

Value of Flexibility!C41 with formula $(\text{LN}(\text{C34}/\text{C35})+(\text{G34}-\text{G36}+(\text{G35}/2))*\text{C36})/(((\text{G35})^{(0.5)})*(\text{C36}^{0.5}))$

Consider simplifying this formula

Value of Flexibility!F41 with formula $(\text{LN}(\text{C34}/\text{C38})+(\text{G34}-\text{G36}+(\text{G35}/2))*\text{C36})/(((\text{G35})^{(0.5)})*(\text{C36}^{0.5}))$

Consider simplifying this formula

Value of Flexibility!E47 with formula $((\text{EXP}((0-\text{G36})*\text{C36}))*\text{C34}*\text{C42}-\text{C35}*(\text{EXP}((0-\text{G34})*\text{C36}))*\text{C45})-((\text{EXP}((0-\text{G36})*\text{C36}))*\text{C34}*\text{F42}-\text{C38}*(\text{EXP}((0-\text{G34})*\text{C36}))*\text{F45}))*\text{C37}/\text{G37}$

$(\text{EXP}((0-\text{G36})*\text{C36}))$ occurs multiple times in this formula, consider placing it in a separate cell

We built a tool that finds smells in spreadsheets



If you say smells, you say ...

REFACTORING

IMPROVING THE DESIGN
OF EXISTING CODE

MARTIN FOWLER

With contributions by Robert Martin, Andrew Hunt,
William E. Dietrich, and John McKinley

If you say smells, you say refactorings

File Home Insert Page Layout Formulas Data Review View Add-Ins Load Test PowerPivot Team

Clipboard Font Alignment Number Styles Cells Editing

SUM $=(((\text{EXP}((0-\text{G36}) * \text{C36})) * \text{C34} * \text{C42} - \text{C35} * (\text{EXP}((0-\text{G34}) * \text{C36})) * \text{C45}) - ((\text{EXP}((0-\text{G36}) * \text{C36})) * \text{C34} * \text{F42} - \text{C38} * (\text{EXP}((0-\text{G34}) * \text{C36})) * \text{F45})) * \text{C37} / \text{G37}$

	A	B	C	D	E	F	G	H	I	
31		Enter the firm's current return on capital =				18.69%				
32										
33	Output									
34	Stock Price=		9.13%		T.Bond rate=		6.00%			
35	Strike Price=		5.00%		Variance=		0.3751616			
36	Expiration (in years) =		1		Annualized dividend yield=		0.00%			
37	Annual Excess Return=		6.47%		Cost of Capital =		12.22%			
38	Maximum Flexibility =		17.00%							

	A	B	C	D	E	F	G	H	I
39									
40		Value of Call (lower bound)			Value of Call (Maximum Flexibility)				
41		d1 =	1.38757695		d1 =	-0.610409471			
42		N(d1) =	0.91736705		N(d1) =	0.2707953			
43									
44		d2 =	0.77507257		d2 =	-1.2229138			
45		N(d2) =	0.78085161		N(d2) =	0.11068112			

This formula suffers from duplication

46									
47	Value of the call =	of financial flexibility (in annual terms)			$=(((\text{EXP}((0-\text{G36})$				
48									

File Home Insert Page Layout Formulas Data Review View Add-Ins Load Test PowerPivot Team

Clipboard Font Alignment Number Styles Cells Editing

SUM $=(((\text{EXP}((0-\text{G36}) * \text{C36})) * \text{C34} * \text{C42} - \text{C35} * (\text{EXP}((0-\text{G34}) * \text{C36})) * \text{C45}) - ((\text{EXP}((0-\text{G36}) * \text{C36})) * \text{C34} * \text{F42} - \text{C38} * (\text{EXP}((0-\text{G34}) * \text{C36})) * \text{F45})) * \text{C37} / \text{G37}$

	A	B	C	D	E	F	G	H	I
31		Enter the firm's current return on capital =				18.69%			
32									
33	Output								
34	Stock Price =		9.13%		T.Bond rate =		6.00%		
35	Strike Price =		5.00%		Variance =		0.3751616		
36	Expiration (in years) =		1		Annualized dividend yield =		0.00%		
37	Annual Excess Return =		6.47%		Cost of Capital =		12.22%		
38	Maximum Flexibility =		17.00%						

	A	B	C	D	E	F	G	H	I
39									
40		Value of Call (lower bound)			Value of Call (Maximum Flexibility)				
41		d1 =	1.38757695		d1 =	-0.610409471			
42		N(d1) =	0.9173675		N(d1) =	0.2707913			
43									
44		d2 =	0.77507257		d2 =	-1.2229138			
45		N(d2) =	0.78085161		N(d2) =	0.11068112			

To solve it, this subformula can be extracted

46									
47	Value of the call =	of financial flexibility (in annual terms)			=(((EXP((0-G36)				
48									



**So, we built BumbleBee:
a refactoring tool for spreadsheets**

Find applicable rewrites

Apply in Range

Initialize

Rewrites possible

Apply in Sheet

Preview

Apply Everywhere

Basic Options

A1

fx

	A	B	C	D	E	F	G	H	I	J	K	L
1		Math					Chemistry					
2	StudentId	Homework	Classwork	Exam	TestsTaken	Total	Homework	Classwork	Exam	TestsTaken	Total	
3	4150		56	73	2	-	57	71	53	3	60.33333333	
4	5838	95	88	84	3	89	80	71	56	3	69	
5	8043	80		62	2	-	81		68	2	-	
6	2115	86	98	96	3	93.33333333	77	99	96	3	90.66666667	
7	8382	64	97	81	3	80.66666667	76	71	89	3	78.66666667	

9	Statistics	Math	Chemistry
10	Highest score	93.33333333	90.66666667
11	Lowest score	80.66666667	60.33333333
12	Average	87.66666667	74.66666667

**So, we built BumbleBee:
a refactoring tool for spreadsheets**

Find applicable rewrites

Rewrites possible

Preview

Basic Options

Apply in Range Initialize

Apply in Sheet

Apply Everywhere

A1 fx

	A	B	C	D	E	F	G	H	I	J	K	L
1		Math					Chemistry					
2	StudentId	Homework	Classwork	Exam	TestsTaken	Total	Homework	Classwork	Exam	TestsTaken	Total	
3	4150		56	73	2	-	57	71	53	3	60.33333333	
4	5838	95	88	84	3	89	80	71	56	3	69	
5	8043	80		62	2	-	81		68	2	-	
6	2115	86	98	96	3	93.33333333	77	99	96	3	90.66666667	
7	8382	64	97	81	3	80.66666667	76	71	89	3	78.66666667	
8												
9	Statistics	Math	Chemistry									
10	Highest score	93.33333333	90.66666667									
11	Lowest score	80.66666667	60.33333333									
12	Average	87.66666667	74.66666667									
13												
14												
15												
16												
17												
18												
19												
20												
21												
22												
23												
24												

Find applicable rewrites
 Rewrites possible:
 Preview:
 Basic Options

Apply in Range Initialize
 Apply in Sheet
 Apply Everywhere

B12 $=SUM(F3:F7)/COUNT(F3:F7)$

	A	B	C	D	E	F	G	H	I	J	K	L
1		Math					Chemistry					
2	StudentId	Homework	Classwork	Exam	TestsTaken	Total	Homework	Classwork	Exam	TestsTaken	Total	
3	4150		56	73	2	-	57	71	53	3	60.33333333	
4	5838	95	88	84	3	89	80	71	56	3	69	
5	8043	80		62	2	-	81		68	2	-	
6	2115	86	98	96	3	93.33333333	77	99	96	3	90.66666667	
7	8382	64	97	81	3	80.66666667	76	71	89	3	78.66666667	
8												
9	Statistics	Math	Chemistry									
10	Highest score	93.33333333	90.66666667									
11	Lowest score	80.66666667	60.33333333									
12	Average	87.66666667	74.66666667									
13												
14												
15												
16												
17												
18												
19												
20												
21												
22												
23												
24												

Find applicable rewrites

Rewrites possible

Preview

Apply in Range

Initialize

Apply in Sheet

Apply Everywhere

Basic Options

B12

$=SUM(F3:F7)/COUNT(F3:F7)$

	A	B	C	D	E	F	G	H	I	J	K	L
1		Math					Chemistry					
2	StudentId	Homework	Classwork	Exam	TestsTaken	Total	Homework	Classwork	Exam	TestsTaken	Total	
3	4150		56	73	2	-	57	71	53	3	60.33333333	
4	5838	95	88	84	3	89	80	71	56	3	69	
5	8043	80		62	2	-	81		68	2	-	
6	2115	86	98	96	3	93.33333333	77	99	96	3	90.66666667	
7	8382	64	97	81	3	80.66666667	76	71	89	3	78.66666667	
8												
9	Statistics	Math	Chemistry									
10	Highest score	93.33333333	90.66666667									
11	Lowest score	80.66666667	60.33333333									
12	Average	87.66666667	74.66666667									
13												
14												
15												
16												
17												
18												
19												
20												
21												
22												
23												
24												

Find applicable rewrites
 Rewrites possible: SUM and COUNT to AVER...
 Preview: AVERAGE(F3:F7)
 Basic Options

Apply in Range Initialize
 Apply in Sheet
 Apply Everywhere

B12 fx =SUM(F3:F7)/COUNT(F3:F7)

	A	B	C	D	E	F	G	H	I	J	K	L
1		Math					Chemistry					
2	StudentId	Homework	Classwork	Exam	TestsTaken	Total	Homework	Classwork	Exam	TestsTaken	Total	
3	4150		56	73	2	-	57	71	53	3	60.33333333	
4	5838	95	88	84	3	89	80	71	56	3	69	
5	8043	80		62	2	-	81		68	2	-	
6	2115	86	98	96	3	93.33333333	77	99	96	3	90.66666667	
7	8382	64	97	81	3	80.66666667	76	71	89	3	78.66666667	
8												
9	Statistics	Math	Chemistry									
10	Highest score	93.33333333	90.66666667									
11	Lowest score	80.66666667	60.33333333									
12	Average	87.66666667	74.66666667									
13												
14												
15												
16												
17												
18												
19												
20												
21												
22												
23												
24												

Find applicable rewrites

Rewrites possible: SUM and COUNT to AVER...
 Preview: AVERAGE(F3:F7)

Basic Options

Apply in Range (circled)
 Apply in Sheet
 Apply Everywhere

B12 fx =SUM(F3:F7)/COUNT(F3:F7)

	A	B	C	D	E	F	G	H	I	J	K	L
1		Math					Chemistry					
2	StudentId	Homework	Classwork	Exam	TestsTaken	Total	Homework	Classwork	Exam	TestsTaken	Total	
3	4150		56	73	2	-	57	71	53	3	60.33333333	
4	5838	95	88	84	3	89	80	71	56	3	69	
5	8043	80		62	2	-	81		68	2	-	
6	2115	86	98	96	3	93.33333333	77	99	96	3	90.66666667	
7	8382	64	97	81	3	80.66666667	76	71	89	3	78.66666667	
8												
9	Statistics	Math	Chemistry									
10	Highest score	93.33333333	90.66666667									
11	Lowest score	80.66666667	60.33333333									
12	Average	87.66666667	74.66666667									
13												
14												
15												
16												
17												
18												
19												
20												
21												
22												
23												
24												

Find applicable rewrites
 Rewrites possible: SUM and COUNT to AVER...
 Preview: AVERAGE(F3:F7)
 Basic Options

Apply in Range Initialize
 Apply in Sheet
 Apply Everywhere

B12 fx =AVERAGE(F3:F7)

	A	B	C	D	E	F	G	H	I	J	K	L
1		Math					Chemistry					
2	StudentId	Homework	Classwork	Exam	TestsTaken	Total	Homework	Classwork	Exam	TestsTaken	Total	
3	4150		56	73	2	-	57	71	53	3	60.33333333	
4	5838	95	88	84	3	89	80	71	56	3	69	
5	8043	80		62	2	-	81		68	2	-	
6	2115	86	98	96	3	93.33333333	77	99	96	3	90.66666667	
7	8382	64	97	81	3	80.66666667	76	71	89	3	78.66666667	
8												
9	Statistics	Math	Chemistry									
10	Highest score	93.33333333	90.66666667									
11	Lowest score	80.66666667	60.33333333									
12	Average	87.66666667	74.66666667									
13												
14												
15												
16												
17												
18												
19												
20												
21												
22												
23												
24												

Find applicable rewrites
 Rewrites possible: SUM and COUNT to AVER...
 Preview: AVERAGE(F3:F7)
 Basic Options

Apply in Range Initialize
 Apply in Sheet
 Apply Everywhere

B12 fx =AVERAGE(F3:F7)

	A	B	C	D	E	F	G	H	I	J	K	L
1		Math					Chemistry					
2	StudentId	Homework	Classwork	Exam	TestsTaken	Total	Homework	Classwork	Exam	TestsTaken	Total	
3	4150		56	73	2	-	57	71	53	3	60.33333333	
4	5838	95	88	84	3	89	80	71	56	3	69	
5	8043	80		62	2	-	81		68	2	-	
6	2115	86	98	96	3	93.33333333	77	99	96	3	90.66666667	
7	8382	64	97	81	3	80.66666667	76	71	89	3	78.66666667	
8												
9	Statistics	Math	Chemistry									
10	Highest score	93.33333333	90.66666667									
11	Lowest score	80.66666667	60.33333333									
12	Average	87.66666667	74.66666667									
13												
14												
15												
16												
17												
18												
19												
20												
21												
22												
23												
24												

Find applicable rewrites
 Rewrites possible: SUM and COUNT to AVER...
 Preview: AVERAGE(K3:K7)
 Basic Options

Apply in Range Initialize
 Apply in Sheet
 Apply Everywhere

C12 fx =AVERAGE(K3:K7)

	A	B	C	D	E	F	G	H	I	J	K	L
1			Math					Chemistry				
2	StudentId	Homework	Classwork	Exam	TestsTaken	Total		Homework	Classwork	Exam	TestsTaken	Total
3	4150		56	73	2	-		57	71	53	3	60.33333333
4	5838	95	88	84	3	89		80	71	56	3	69
5	8043	80		62	2	-		81		68	2	-
6	2115	86	98	96	3	93.33333333		77	99	96	3	90.66666667
7	8382	64	97	81	3	80.66666667		76	71	89	3	78.66666667
8												
9	Statistics	Math	Chemistry									
10	Highest score	93.33333333	90.66666667									
11	Lowest score	80.66666667	60.33333333									
12	Average	87.66666667	74.66666667									
13												
14												
15												
16												
17												
18												
19												
20												
21												
22												
23												
24												

Find applicable rewrites
 Rewrites possible: SUM and COUNT to AVER...
 Preview: AVERAGE(K3:K7)
 Basic Options

Apply in Range Initialize
 Apply in Sheet
 Apply Everywhere

C12 fx =AVERAGE(K3:K7)

	A	B	C	D	E	F	G	H	I	J	K	L
1			Math				Chemistry					
2	StudentId	Homework	Classwork	Exam	TestsTaken	Total	Homework	Classwork	Exam	TestsTaken	Total	
3	4150		56	73	2	-	57	71	53	3	60.33333333	
4	5838	95	88	84	3	89	80	71	56	3	69	
5	8043	80		62	2	-	81		68	2	-	
6	2115	86	98	96	3	93.33333333	77	99	96	3	90.66666667	
7	8382	64	97	81	3	80.66666667	76	71	89	3	78.66666667	
8												
9	Statistics	Math	Chemistry									
10	Highest score	93.33333333	90.66666667									
11	Lowest score	80.66666667	60.33333333									
12	Average	87.66666667	74.66666667									
13												
14												
15												
16												
17												
18												
19												
20												
21												
22												
23												
24												

Find applicable rewrites
 Rewrites possible: SUM and COUNT to AVER...
 Preview: AVERAGE(K3:K7)
 Basic Options
 Apply in Range Initialize
 Apply in Sheet
 Apply Everywhere

C12 fx =AVERAGE(K3:K7)

	A	B	C	D	E	F	G	H	I	J	K	L
1			Math					Chemistry				
2	StudentId	Homework	Classwork	Exam	TestsTaken	Total		Homework	Classwork	Exam	TestsTaken	Total
3	4150		56	73	2	-		57	71	53	3	60.33333333
4	5838	95	88	84	3	89		80	71	56	3	69
5	8043	80		62	2	-		81		68	2	-
6	2115	86	98	96	3	93.33333333		77	99	96	3	90.66666667
7	8382	64	97	81	3	80.66666667		76	71	89	3	78.66666667
8												
9	Statistics	Math	Chemistry									
10	Highest score	93.33333333	90.66666667									
11	Lowest score	80.66666667	60.33333333									
12	Average	87.66666667	74.66666667									
13												
14												
15												
16												
17												
18												
19												
20												
21												
22												
23												
24												

But, not all transformations have to be behavior preserving

Find applicable rewrites
 Rewrites possible: SUM and COUNT to AVER...
 Preview: AVERAGE(K3:K7)
 Basic Options

Apply in Range Initialize
 Apply in Sheet
 Apply Everywhere

C12 fx =AVERAGE(K3:K7)

	A	B	C	D	E	F	G	H	I	J	K	L
1			Math				Chemistry					
2	StudentId	Homework	Classwork	Exam	TestsTaken	Total	Homework	Classwork	Exam	TestsTaken	Total	
3	4150		56	73	2	-	57	71	53	3	60.33333333	
4	5838	95	88	84	3	89	80	71	56	3	69	
5	8043	80		62	2	-	81		68	2	-	
6	2115	86	98	96	3	93.33333333	77	99	96	3	90.66666667	
7	8382	64	97	81	3	80.66666667	76	71	89	3	78.66666667	
8												
9	Statistics	Math	Chemistry									
10	Highest score	93.33333333	90.66666667									
11	Lowest score	80.66666667	60.33333333									
12	Average	87.66666667	74.66666667									
13												
14												
15												
16												
17												
18												
19												
20												
21												
22												
23												
24												

Find applicable rewrites
 Rewrites possible: **ROUND**
 Preview: **ROUND(AVERAGE(K3:K7),0)**
 Basic Options

Apply in Range Initialize
 Apply in Sheet
 Apply Everywhere

C12 **f_x** =AVERAGE(K3:K7)

	A	B	C	D	E	F	G	H	I	J	K	L
1			Math					Chemistry				
2	StudentId	Homework	Classwork	Exam	TestsTaken	Total		Homework	Classwork	Exam	TestsTaken	Total
3	4150		56	73	2	-		57	71	53	3	60.33333333
4	5838	95	88	84	3	89		80	71	56	3	69
5	8043	80		62	2	-		81		68	2	-
6	2115	86	98	96	3	93.33333333		77	99	96	3	90.66666667
7	8382	64	97	81	3	80.66666667		76	71	89	3	78.66666667
8												
9	Statistics	Math	Chemistry									
10	Highest score	93.33333333	90.66666667									
11	Lowest score	80.66666667	60.33333333									
12	Average	87.66666667	74.66666667									
13												
14												
15												
16												
17												
18												
19												
20												
21												
22												
23												
24												

Find applicable rewrites
 Rewrites possible: **ROUND**
 Preview: **ROUND(AVERAGE(K3:K7),0)**
 Basic Options

Apply in Range Initialize
 Apply in Sheet
 Apply Everywhere

C12 fx =ROUND(AVERAGE(K3:K7),0)

	A	B	C	D	E	F	G	H	I	J	K	L
1			Math				Chemistry					
2	StudentId	Homework	Classwork	Exam	TestsTaken	Total	Homework	Classwork	Exam	TestsTaken	Total	
3	4150		56	73	2	-	57	71	53	3	60.33333333	
4	5838	95	88	84	3	89	80	71	56	3	69	
5	8043	80		62	2	-	81		68	2	-	
6	2115	86	98	96	3	93.33333333	77	99	96	3	90.66666667	
7	8382	64	97	81	3	80.66666667	76	71	89	3	78.66666667	
8												
9	Statistics	Math	Chemistry									
10	Highest score	93.33333333	90.66666667									
11	Lowest score	80.66666667	60.33333333									
12	Average	87.66666667	75									
13												
14												
15												
16												
17												
18												
19												
20												
21												
22												
23												
24												

Find applicable rewrites
 Rewrites possible: SUM and COUNT to AVER...
 Preview: AVERAGE(F3:F7)
 Basic Options

Apply in Range Initialize
 Apply in Sheet
 Apply Everywhere

B12 fx =SUM(F3:F7)/COUNT(F3:F7)

	A	B	C	D	E	F	G	H	I	J	K	L	M
1		Math				Chemistry							
2	StudentId	Homework	Classwork	Exam	TestsTake	Total	Homework	Classwork	Exam	TestsTake	Total		
3	4150				0	-				0	-		
4	5838				0	-				0	-		
5	8043				0	-				0	-		
6	2115				0	-				0	-		
7	8382				0	-				0	-		
8													
9	Statistics	Math	Chemistry										
10	Highest score	0	0										
11	Lowest score	0	0										
12	Average	#DIV/0!	#DIV/0!										
13													
14													
15													
16													
17													
18													
19													
20													
21													
22													
23													
24													

Find applicable rewrites
 Rewrites possible: SUM and COUNT to AVER...
 Preview: AVERAGE(F3:F7)
 Basic Options

Apply in Range Initialize
 Apply in Sheet
 Apply Everywhere

B12 fx =AVERAGE(F3:F7)

	A	B	C	D	E	F	G	H	I	J	K	L	M
1		Math				Chemistry							
2	StudentId	Homework	Classwork	Exam	TestsTake	Total	Homework	Classwork	Exam	TestsTake	Total		
3	4150				0	-				0	-		
4	5838				0	-				0	-		
5	8043				0	-				0	-		
6	2115				0	-				0	-		
7	8382				0	-				0	-		
8													
9	Statistics	Math	Chemistry										
10	Highest score	0	0										
11	Lowest score	0	0										
12	Average	#DIV/0!	#DIV/0!										
13													
14													
15													
16													
17													
18													
19													
20													
21													
22													
23													
24													

Find applicable rewrites

Rewrites possible: SUM and COUNT to AVER...
 Preview: AVERAGE(F3:F7) SUM and COUNT to AVERAGE
 Add guard
 ROUND

Apply in Range Initialize
 Apply in Sheet
 Apply Everywhere

B12 fx =SUM(F3:F7)/COUNT(F3:F7)

	A	B	C	D	E	F	G	H	I	J	K	L	M
1		Math				Chemistry							
2	StudentId	Homework	Classwork	Exam	TestsTake	Total	Homework	Classwork	Exam	TestsTake	Total		
3	4150				0	-				0	-		
4	5838				0	-				0	-		
5	8043				0	-				0	-		
6	2115				0	-				0	-		
7	8382				0	-				0	-		
8													
9	Statistics	Math	Chemistry										
10	Highest score	0	0										
11	Lowest score	0	0										
12	Average	#DIV/0!	#DIV/0!										
13													
14													
15													
16													
17													
18													
19													
20													
21													
22													
23													
24													

Find applicable rewrites

Rewrites possible: Apply in Range Initialize

Preview: `IF(COUNT(F3:F7)<>0,SUM(F3:F7)/COUNT(F3:F7),` Apply in Sheet

Apply Everywhere

Basic Options

B12 fx `=SUM(F3:F7)/COUNT(F3:F7)`

	A	B	C	D	E	F	G	H	I	J	K	L	M
1		Math				Chemistry							
2	StudentId	Homework	Classwork	Exam	TestsTake	Total	Homework	Classwork	Exam	TestsTake	Total		
3	4150				0	-				0	-		
4	5838				0	-				0	-		
5	8043				0	-				0	-		
6	2115				0	-				0	-		
7	8382				0	-				0	-		
8													
9	Statistics	Math	Chemistry										
10	Highest score	0	0										
11	Lowest score	0	0										
12	Average	#DIV/0!	#DIV/0!										
13													
14													
15													
16													
17													
18													
19													
20													
21													
22													
23													
24													

Find applicable rewrites

Rewrites possible: Add guard

Preview: =SUM(F3:F7)/COUNT(F3:F7), "cannot divide by 0"

Apply in Range Initialize

Apply in Sheet

Apply Everywhere

Basic Options

B12 fx =SUM(F3:F7)/COUNT(F3:F7)

	A	B	C	D	E	F	G	H	I	J	K	L	M
1		Math				Chemistry							
2	StudentId	Homework	Classwork	Exam	TestsTake	Total	Homework	Classwork	Exam	TestsTake	Total		
3	4150				0	-				0	-		
4	5838				0	-				0	-		
5	8043				0	-				0	-		
6	2115				0	-				0	-		
7	8382				0	-				0	-		
8													
9	Statistics	Math	Chemistry										
10	Highest score	0	0										
11	Lowest score	0	0										
12	Average	#DIV/0!	#DIV/0!										
13													
14													
15													
16													
17													
18													
19													
20													
21													
22													
23													
24													

Find applicable rewrites
 Rewrites possible: Add guard
 Preview: .SUM(F3:F7)/COUNT(F3:F7),"cannot divide by 0"
 Apply in Range Initialize
 Apply in Sheet
 Apply Everywhere
 Basic Options

B12 =IF(COUNT(F3:F7)<>0,SUM(F3:F7)/COUNT(F3:F7),"cannot divide by 0")

	A	B	C	D	E	F	G	H	I	J	K	L	M
1		Math				Chemistry							
2	StudentId	Homework	Classwork	Exam	TestsTake	Total	Homework	Classwork	Exam	TestsTake	Total		
3	4150				0	-				0	-		
4	5838				0	-				0	-		
5	8043				0	-				0	-		
6	2115				0	-				0	-		
7	8382				0	-				0	-		
8													
9	Statistics	Math	Chemistry										
10	Highest score	0	0										
11	Lowest score	0	0										
12	Average	cannot divide	#DIV/0!										
13													
14													
15													
16													
17													
18													
19													
20													
21													
22													
23													
24													

Find applicable rewrites
 Rewrites possible: SUM and COUNT to AVER...
 Preview: IF(COUNT(F3:F7)<>0,AVERAGE(F3:F7),"cannot d...
 Basic Options: Apply in Range, Initialize, Apply in Sheet, Apply Everywhere

B12 fx =IF(COUNT(F3:F7)<>0,SUM(F3:F7)/COUNT(F3:F7),"cannot divide by 0")

	A	B	C	D	E	F	G	H	I	J	K	L	M
1		Math				Chemistry							
2	StudentId	Homework	Classwork	Exam	TestsTake	Total	Homework	Classwork	Exam	TestsTake	Total		
3	4150				0	-				0	-		
4	5838				0	-				0	-		
5	8043				0	-				0	-		
6	2115				0	-				0	-		
7	8382				0	-				0	-		
8													
9	Statistics	Math	Chemistry										
10	Highest score	0	0										
11	Lowest score	0	0										
12	Average	cannot divide	#DIV/0!										
13													
14													
15													
16													
17													
18													
19													
20													
21													
22													
23													
24													

Find applicable rewrites
 Rewrites possible: SUM and COUNT to AVER...
 Preview: IF(COUNT(F3:F7)<>0,AVERAGE(F3:F7),"cannot d...
 Basic Options: Apply in Range, Initialize, Apply in Sheet, Apply Everywhere

B12 fx =IF(COUNT(F3:F7)<>0,AVERAGE(F3:F7),"cannot divide by 0")

	A	B	C	D	E	F	G	H	I	J	K	L	M
1		Math				Chemistry							
2	StudentId	Homework	Classwork	Exam	TestsTake	Total	Homework	Classwork	Exam	TestsTake	Total		
3	4150				0	-				0	-		
4	5838				0	-				0	-		
5	8043				0	-				0	-		
6	2115				0	-				0	-		
7	8382				0	-				0	-		
8													
9	Statistics	Math	Chemistry										
10	Highest score	0	0										
11	Lowest score	0	0										
12	Average	cannot divide	#DIV/0!										
13													
14													
15													
16													
17													
18													
19													
20													
21													
22													
23													
24													

Find applicable rewrites

Rewrites possible

Preview

Apply in Range

Initialize

Apply in Sheet

Apply Everywhere

Basic Options

A1

fx

[c]

	A	B	C	D	E	F	G	H	I
1	[c]	ROUND([c],0)	5	ROUND					
2	[c]/[d]	IF([d]<>0,[c]/[d],"cannot divide by 0")	4	Add guard					
3	IF([c]<[d],[c],[d])	MIN([c],[d])	3	IF to MIN					
4	IF([c]>[d],[c],[d])	MAX([c],[d])	3	IF to MAX					
5	SUM({r})/COUNT({r})	AVERAGE({r})	2	SUM and COUNT to AVERAGE					
6									
7									
8									
9									
10									
11									
12									
13									
14									
15									
16									
17									
18									
19									
20									
21									
22									
23									
24									
25									

The transformations are entirely programmable, with a small language

Felienne's Blog

Meta

Site Admin

Log out

- ABOUT
- COMMITTEES
- PUBLICATIONS
- LIVE BLOG
- PRESS
- BLOG

New paper: BumbleBee, a tool for spreadsheet formula transformations

Felienne October 3, 2013 Publications 530

Some spreadsheets can be improved

While looking at spreadsheet and how they are used, over the past years I have noticed that many users don't make their spreadsheets as easy as they could be. For instance, they use $A1+A2+A3+A4+A5$ instead of the simpler $SUM(A1:A5)$. Sometimes because they are unaware of a simpler construct, or because the spreadsheet evolved over time. For instance, in used to be $A1+A2$, then $A3$ was added and so forth. Such complex formulas were exactly the aim of our previous work on smell detection.

If you say smell, you say... refactorings!

So in order to improve spreadsheets, we and other researchers have developed a number of refactorings. BumbleBee is a tool that performs these refactorings. BumbleBee, a tool to perform not only refactorings, but more general transformations on spreadsheet formulas.

About Felienne

Daytime: researching and user programming.
 Weekend: running, gaming, P4L, volunteering.

On this blog I share my papers and thoughts and occasionally I like blog events that I attend.

[Read more here](#)

Recent Comments

Martin Rogala on On bad arguments and stereotypes

Birthday Madness! - A weird link compilation | Instagid on Bical Turing Machine

Infosecurity US - Turing Bee! on Bical Turing Machine

going in C#

On Eugene Kobosov on The missing link between industry and academia

Tags

- academia
- Android
- Alphabet
- Berovo 2013
- Best practices
- Blog
- Bugs
- OH
- clone detection
- code clones
- Image Recognition

You can download BumbleBee from my website (felienne.com)



REFACTORING

IMPROVING THE DESIGN
OF EXISTING CODE

MARTIN FOWLER

With contributions by Robert Martin, Andrew Hunt,
William E. Dietrich, and John McKinley

**And of course, if you say refactoring,
you say ...**

A glass dropper is shown dispensing a drop of liquid into a test tube. The test tube is in the foreground, and several other test tubes are visible in the background, all slightly out of focus. The background is a light blue color.

**And of course, if you say refactoring,
you say testing**

A close-up photograph of a laboratory experiment. A glass pipette is positioned above a test tube, with a single drop of clear liquid about to fall into it. Several other test tubes are visible in the background, slightly out of focus. The scene is set against a light blue background.

Initially, we assumed that spreadsheet users do not test



But, spreadsheets tests are hiding in plain sight

File Home Insert Page Layout Formulas Data Review View Add-Ins VBA Load Test BumbleBee Expector

Paste Font Alignment Number Styles Cells Editing

Clipboard Font Alignment Number Styles Cells Editing

Conditional Formatting Insert Delete Format Sort & Find & Filter Select

Format as Table Cell Styles Format Filter Select

D11

=IF(SUM(D6:D10)<>100%,"ERROR","100%")

	A	B	C	D	E	F	G	H	I	J	K	L
3	Name of Program: Asset Management of Federally-Owned Real Property											
4	Section I: Program Purpose & Design (Yes,No)											
5		Questions	Ans.	Weighting	Weighted Score							
6	1	Is the program purpose clear?	Yes	20%	0.2							
7	2	Does the program address a specific interest, problem or need?	Yes	20%	0.2							
8	3	Is the program designed to have a significant impact in addressing the interest, problem or need?	No	20%	0.0							
9	4	Is the program designed to make a unique contribution in addressing the interest, problem or need (i.e., not needlessly redundant of any other Federal, state, local or private efforts)?	No	20%	0.0							
10	5	Is the program optimally designed to address the interest, problem or need?	Yes	20%	0.2							
11	Total Section Score			100%	60%							
12												
13												
14												
15												
16												
17												
18												

File Home Insert Page Layout Formulas Data Review View Add-Ins VBA Load Test BumbleBee Expector

Paste Font Alignment Number Styles Cells Editing

Conditional Formatting Format as Table Cell Styles

Insert Delete Format

Sort & Filter Find & Select

D11

=IF(SUM(D6:D10)<>100%,"ERROR","100%")

	A	B	C	D	E	F	G	H	I	J	K	L
3	Name of Program: Asset Management of Federally-Owned Real Property											
4	Section I: Program Purpose & Design (Yes,No)											
5		Questions	Ans.	Weighting	Weighted Score							
6	1	Is the program purpose clear?	Yes	20%	0.2							
7	2	Does the program address a specific interest, problem or need?	Yes	20%	0.2							
8	3	Is the program designed to have a significant impact in addressing the interest, problem or need?	No	20%	0.0							
9	4	Is the program designed to make a unique contribution in addressing the interest, problem or need (i.e., not needlessly redundant of any other Federal, state, local or private efforts)?	No	20%	0.0							
10	5	Is the program optimally designed to address the interest, problem or need?	Yes	20%	0.2							
11	Total Section Score			100%	60%							

These test formulas can be exploited

File

Home

Insert

Page Layout

Formulas

Data

Review

View

Add-Ins

VBA

Load Test

BumbleBee

Expector

Find Tests

Mark Non-Covered Formulas

Mark Tests

Mark Covered Formulas

D11

=IF(SUM(D6:D10)<>100%,"ERROR","100%")

Name of Program: Asset Management of Federally-Owned Real Property

Section I: Program Purpose & Design (Yes,No)

Questions

Ans.

Weighting

Weighted Score

1 Is the program purpose clear? Yes 20%

2 Does the program address a specific interest, problem or need? Yes 20%

3 Is the program designed to have a significant impact in addressing the interest, problem or need? No 20%

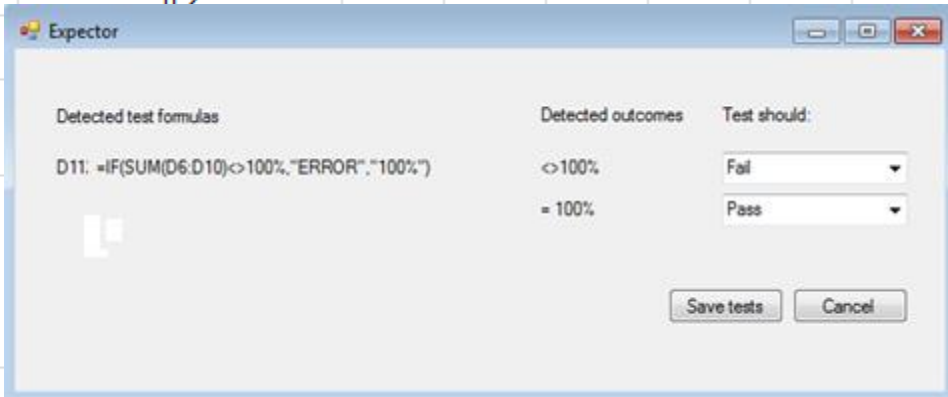
4 Is the program designed to make a unique contribution in addressing the interest, problem or need (i.e., not needlessly redundant of any other Federal, state, local or private efforts)? No 20%

5 Is the program optimally designed to address the interest, problem or need? Yes 20%

Total Section Score

100%

60%



Our tool Expector can find test formulas

Find Tests

Mark Non-Covered Formulas

Mark Tests

Mark Covered Formulas

D11

=IF(SUM(D6:D10)<>100%,"ERROR","100%")

	A	B	C	D	E	F	G	H	I	J	K	L
3	Name of Program: Asset Management of Federally-Owned Real Property											
4	Section I: Program Purpose & Design (Yes,No)											
5		Questions	Ans.	Weighting	Weighted Score							
6	1	<i>Is the program purpose clear?</i>	Yes	20%	0.2							
7	2	<i>Does the program address a specific interest, problem or need?</i>	Yes	20%	0.2							
8	3	<i>Is the program designed to have a significant impact in addressing the interest, problem or need?</i>	No	20%	0.0							
9	4	<i>Is the program designed to make a unique contribution in addressing the interest, problem or need (i.e., not needlessly redundant of any other Federal, state, local or private efforts)?</i>	No	20%	0.0							
10	5	<i>Is the program optimally designed to address the interest, problem or need?</i>	Yes	20%	0.2							
11	Total Section Score			100%	60%							
12												
13												
14												
15												
16												
17												
18												

Find Tests

Mark Non-Covered Formulas

Mark Tests

Mark Covered Formulas

D11

=IF(SUM(D6:D10)<>100%,"ERROR","100%")

	A	B	C	D	E	F	G	H	I	J	K	L
3	Name of Program: Asset Management of Federally-Owned Real Property											
4	Section I: Program Purpose & Design (Yes,No)											
5		Questions	Ans.	Weighting	Weighted Score							
6	1	<i>Is the program purpose clear?</i>	Yes	20%	0.2							
7	2	<i>Does the program address a specific interest, problem or need?</i>	Yes	20%	0.2							
8	3	<i>Is the program designed to have a significant impact in addressing the interest, problem or need?</i>	No	20%	0.0							
9	4	<i>Is the program designed to make a unique contribution in addressing the interest, problem or need (i.e., not needlessly redundant of any other Federal, state, local or private efforts)?</i>	No	20%	0.0							
10	5	<i>Is the program optimally designed to address the interest, problem or need?</i>	Yes	20%	0.2							
11	Total Section Score			100%	60%							
12												
13												
14												
15												
16												
17												
18												

Find Tests

Mark Non-Covered Formulas

Mark Tests

Mark Covered Formulas

D11

=IF(SUM(D6:D10)<>100%,"ERROR","100%")

3 **Name of Program: Asset Management of Federally-Owned Real Property**4 **Section I: Program Purpose & Design (Yes,No)**

	Questions	Ans.	Weighting	Weighted Score
6	1 <i>Is the program purpose clear?</i>	Yes	20%	0.2
7	2 <i>Does the program address a specific interest, problem or need?</i>	Yes	20%	0.2
8	3 <i>Is the program designed to have a significant impact in addressing the interest, problem or need?</i>	No	20%	0.0
9	4 <i>Is the program designed to make a unique contribution in addressing the interest, problem or need (i.e., not needlessly redundant of any other Federal, state, local or private efforts)?</i>	No	20%	0.0
10	5 <i>Is the program optimally designed to address the interest, problem or need?</i>	Yes	20%	0.2
11	Total Section Score		100%	60%

File

Home

Insert

Page Layout

Formulas

Data

Review

View

Add-Ins

VBA

Load Test

BumbleBee

Expector

Find Tests

Mark Non-Covered Formulas

Mark Tests

Mark Covered Formulas

D11

=IF(SUM(D6:D10)<>100%,"ERROR","100%")

	A	B	C	D	E	F	G	H	I	J	K	L
3	Name of Program: Asset Management of Federally-Owned Real Property											
4	Section I: Program Purpose & Design (Yes,No)											
5		Questions	Ans.	Weighting	Weighted Score							
6	1	<i>Is the program purpose clear?</i>	Yes	20%	0.2							
7	2	<i>Does the program address a specific interest, problem or need?</i>	Yes	20%	0.2							
8	3	<i>Is the program designed to have a significant impact in addressing the interest, problem or need?</i>	No	20%	0.0							
9	4	<i>Is the program designed to make a unique contribution in addressing the interest, problem or need (i.e., not needlessly redundant of any other Federal, state, local or private efforts)?</i>	No	20%	0.0							
10	5	<i>Is the program optimally designed to address the interest, problem or need?</i>	Yes	20%	0.2							
11	Total Section Score			100%	60%							
12												
13												
14												
15												
16												
17												
18												

PART Qs & Section Scoring

Ready

Calculate



80%



File

Home

Insert

Page Layout

Formulas

Data

Review

View

Add-Ins

VBA

Load Test

BumbleBee

Expector

Find Tests

Mark Non-Covered Formulas

Mark Tests

Mark Covered Formulas

E6

=IF(C6="yes",(1*D6),IF(C6="no",(0*D6),""))

	A	B	C	D	E	F	G	H	I	J	K	L
3	Name of Program: Asset Management of Federally-Owned Real Property											
4	Section I: Program Purpose & Design (Yes,No)											
5		Questions	Ans.	Weighting	Weighted Score							
6	1	<i>Is the program purpose clear?</i>	Yes	20%	0.2							
7	2	<i>Does the program address a specific interest, problem or need?</i>	Yes	20%	0.2							
8	3	<i>Is the program designed to have a significant impact in addressing the interest, problem or need?</i>	No	20%	0.0							
9	4	<i>Is the program designed to make a unique contribution in addressing the interest, problem or need (i.e., not needlessly redundant of any other Federal, state, local or private efforts)?</i>	No	20%	0.0							
10	5	<i>Is the program optimally designed to address the interest, problem or need?</i>	Yes	20%	0.2							
11	Total Section Score			100%	60%							
12												
13												
14												
15												
16												
17												
18												

Find Tests

Mark Non-Covered Formulas

Mark Tests

Mark Covered Formulas

E6

=IF(C6="yes",(1*D6),IF(C6="no",(0*D6),""))

Name of Program: Asset Management of Federally-Owned Real Property

Section I: Program Purpose & Design (Yes,No)

Questions

Ans.

Weighting

Weighted Score

1	Is the program purpose clear?	Yes	20%	0.2
2	Does the program address a specific interest, problem or need?	Yes	20%	0.2
3	Is the program designed to have a significant impact in addressing the interest, problem or need?	No	20%	0.0
4	Is the program designed to make a unique contribution in addressing the interest, problem or need (i.e., not needlessly redundant of any other Federal, state, local or private efforts)?	No	20%	0.0
5	Is the program optimally designed to address the interest, problem or need?	Yes	20%	0.2

Total Section Score: 0.6 (60%)

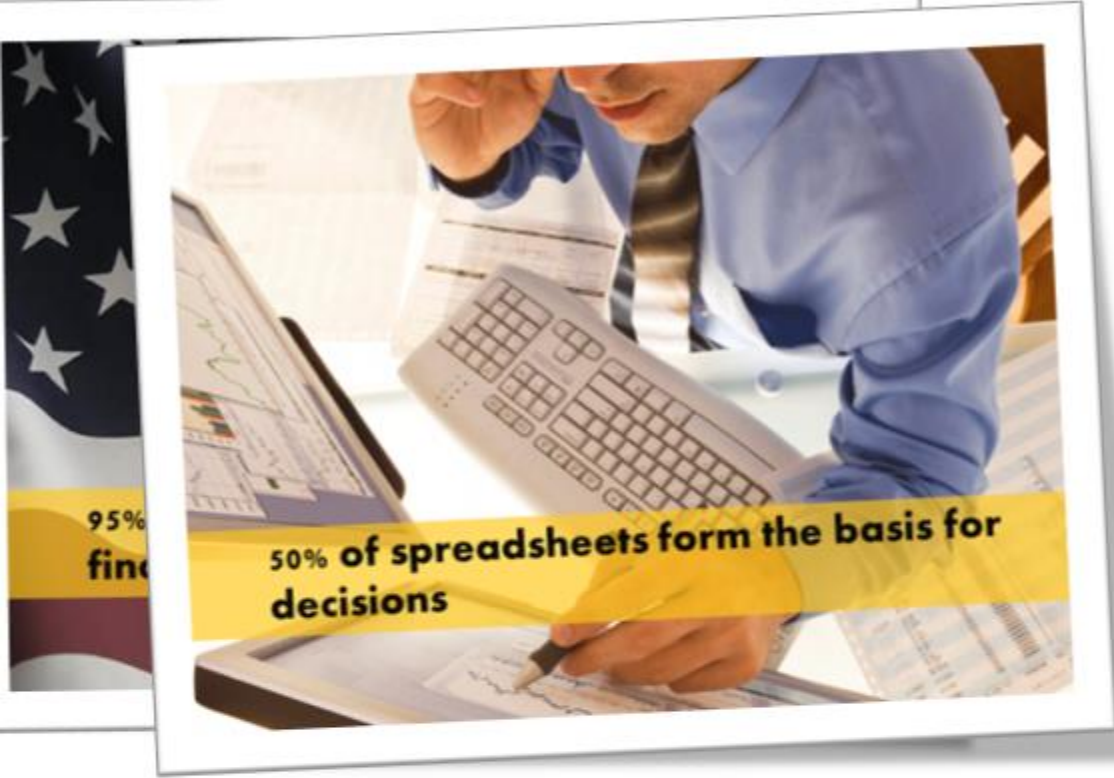
Expector helps users to understand robustness of their spreadsheets



By applying SE methods, we try to prevent bridging problems in the future



95% of all U.S. firms use spreadsheets for financial reporting



95%
fin

50% of spreadsheets form the basis for decisions



So, they are important, but also complex

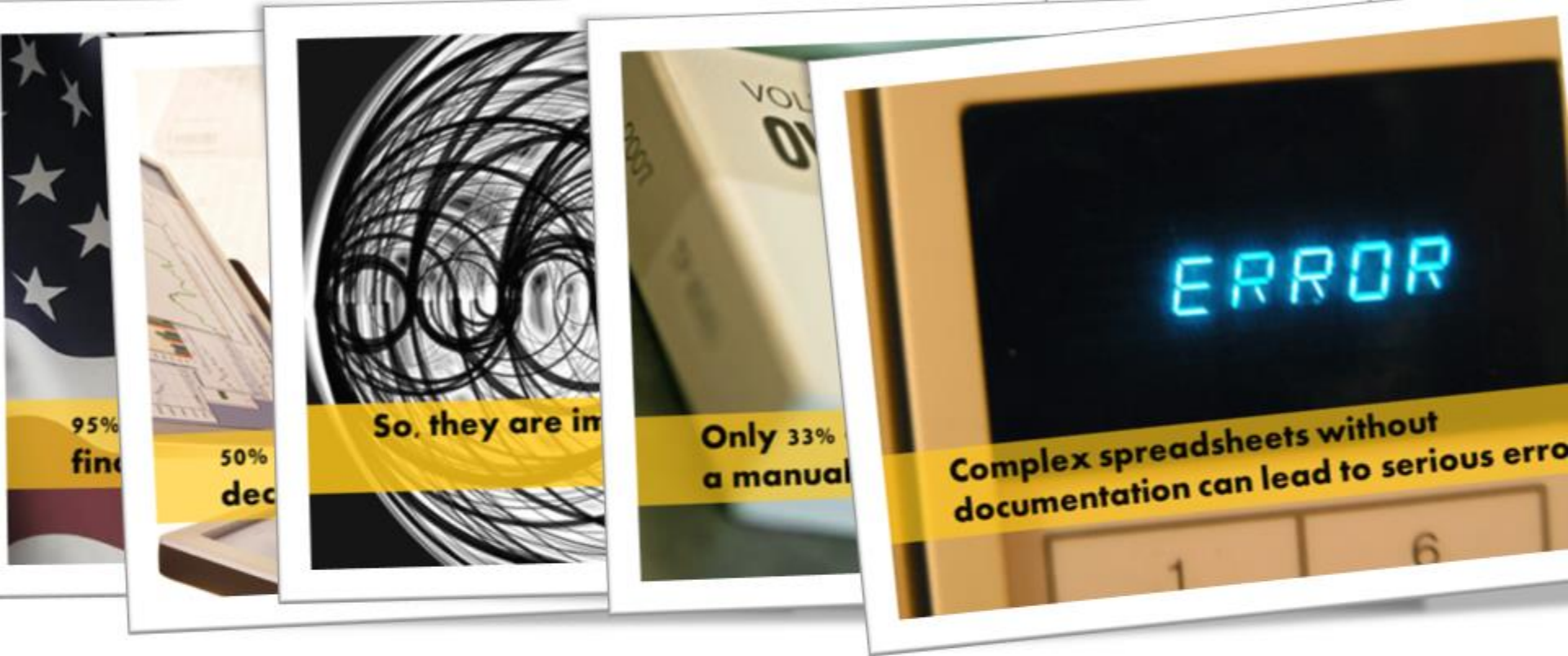


95%
find

50%
dec

So, they are in

Only 33% of spreadsheets has
a manual



95%
find

50%
dec

So, they are in

Only 33%
a manual

Complex spreadsheets without
documentation can lead to serious erro



We found that problems occur when spreadsheets are transferred



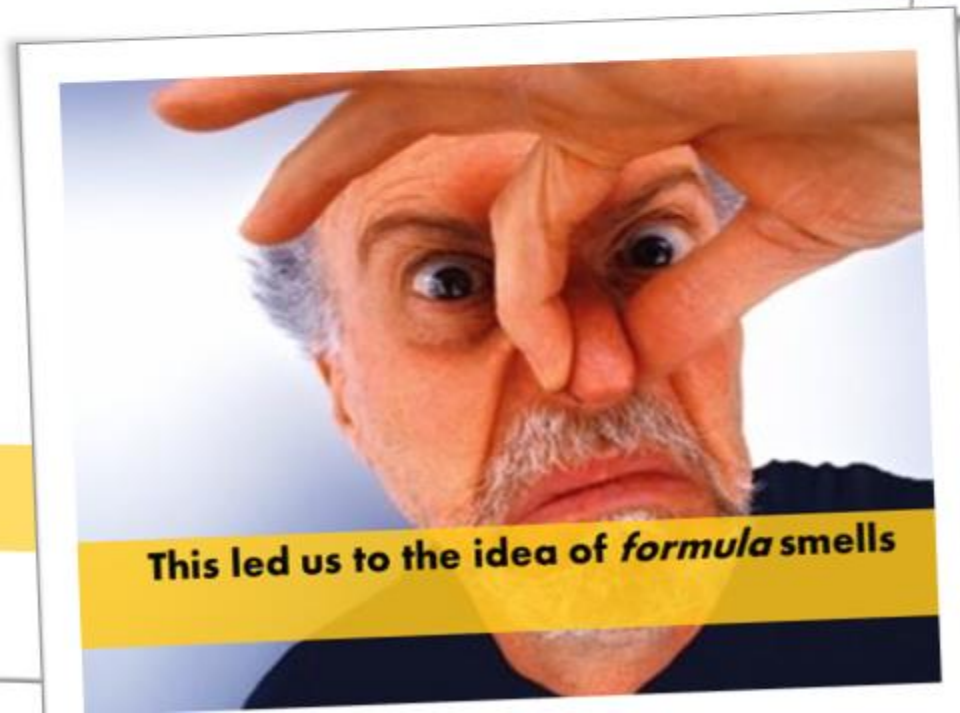
95%
find

50%
dec

So, they are im

Only 33%
a manual

Complex spreadsheets without
documentation can lead to serious erro



This led us to the idea of *formula smells*



PerfectXL analysis plan for Spreadsheet_5.xlsx



Containing fixed numbers

Value of Flexibility/C41 with formula $(LN(C34/C35)-(G34-G36+(G35/2))*C36)/((G35)^(0.5))*(C36^0.5)$
 Value of Flexibility/F41 with formula $(LN(C34/C38)-(G34-G36+(G35/2))*C36)/((G35)^(0.5))*(C36^0.5)$
 Value of Flexibility/C44 with formula $C41-(G35^0.5)*(C36^0.5)$
 Value of Flexibility/F44 with formula $F41-(G35^0.5)*(C36^0.5)$



Many different operations

Value of Flexibility/C41 with formula $(LN(C34/C35)-(G34-G36+(G35/2))*C36)/((G35)^(0.5))*(C36^0.5)$
 Consider simplifying this formula
 Value of Flexibility/F41 with formula $(LN(C34/C38)-(G34-G36+(G35/2))*C36)/((G35)^(0.5))*(C36^0.5)$
 Consider simplifying this formula
 Value of Flexibility/E47 with formula $((EXP((0-G34)*C36))^C34*C42-C35*EXP((0-G34)*C36))^C45-(EXP((0-G36)*C36))^C34*F42-C38$
 $(EXP((0-G34)*C36))^F45)*C37/G37$
 (EXP((0-G36)*C36)) occurs multiple times in this formula, consider placing it in a separate cell

We built a tool that finds smells in spreadsheets



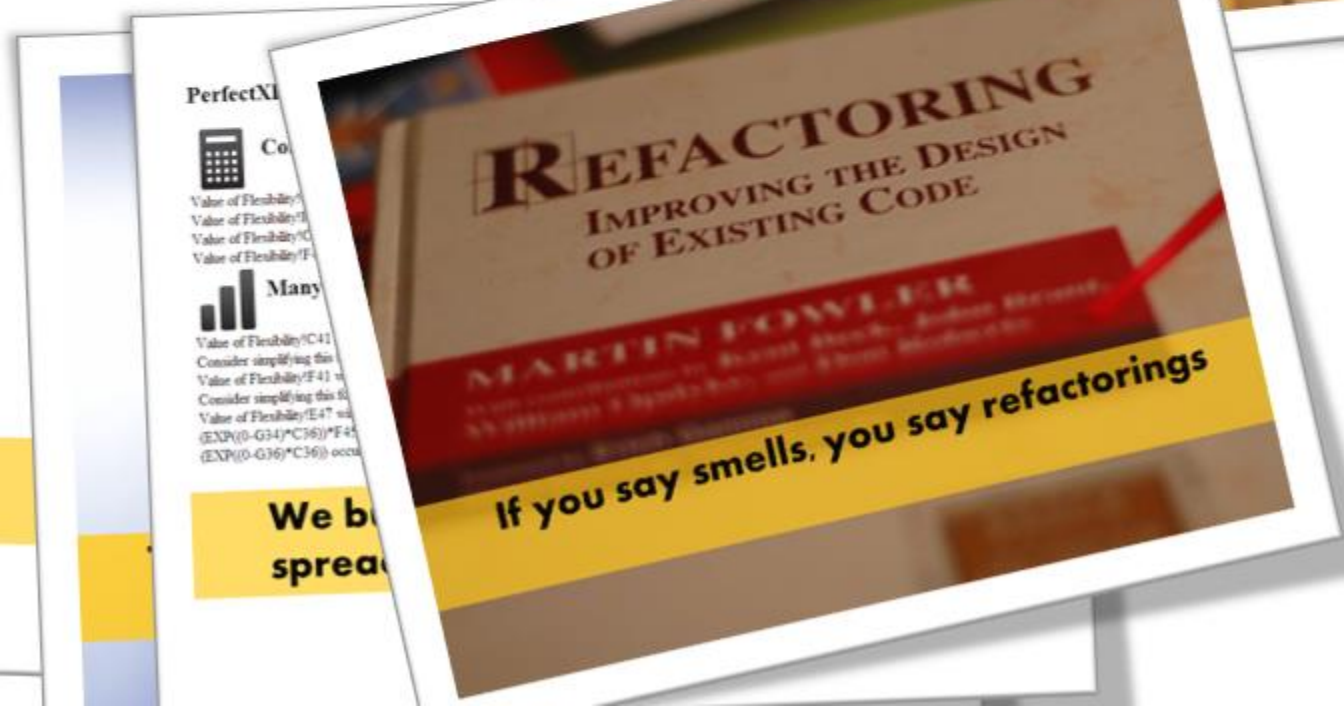
95% fine

50% dec

So, they are im

Only 33% a manual

Complex spreadsheets without documentation can lead to serious erro



REFACTORING

IMPROVING THE DESIGN OF EXISTING CODE

MARTIN FOWLER
Principal Consultant at ThoughtWorks, Author, Blogger, Speaker, and Mentor

If you say smells, you say refactorings

PerfectXl



Co

Value of Flexibility/C41
Value of Flexibility/F41
Value of Flexibility/C47
Value of Flexibility/F47



Many

Value of Flexibility/C41
Consider simplifying this
Value of Flexibility/F41
Consider simplifying this
Value of Flexibility/E47
(EXP((0-G34)*C36))*F44
(EXP((0-G36)*C36)) occa

We b
spread



File Home Insert Page Layout Formulas Data Review View Add-Ins USA Load Test Summative Inspector

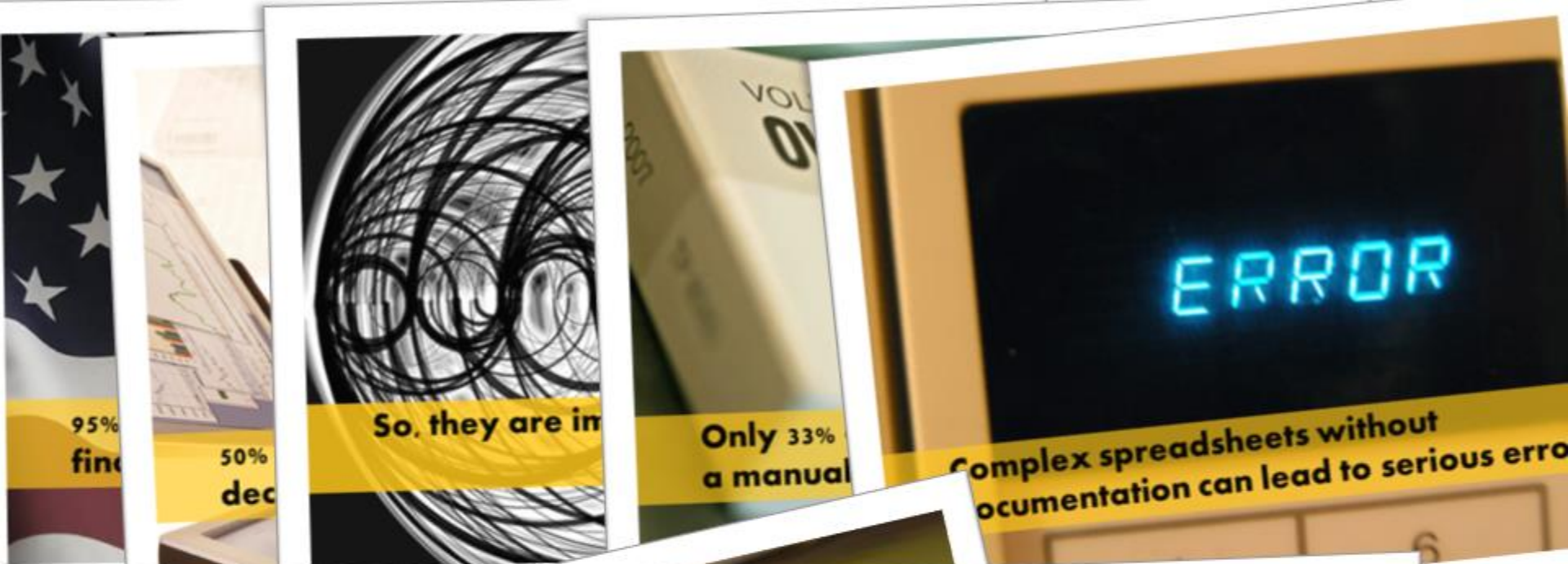
Not applicable events
 writes possible
 view

Basic Options
 Apply in Range Initiate
 Apply in Sheet
 Apply Everywhere

A	B	C	D	E	F	G	H	I
[c]	ROUND([c],0)	5 ROUND						
[c]/[d]	#[c]<0,[c]/[d],"cannot divide by 0"	4 Add guard						
IF([c]<[d],[c],[d])	MIN([c],[d])	3 IF to MIN						
IF([c]>[d],[c],[d])	MAX([c],[d])	3 IF to MAX						
SUM([r])/COUNT([r])	AVERAGE([r])	2 SUM and COUNT to AVERAGE						

The transformations are entirely programmable, with a small language

2011 2012 2013 Transformations 52



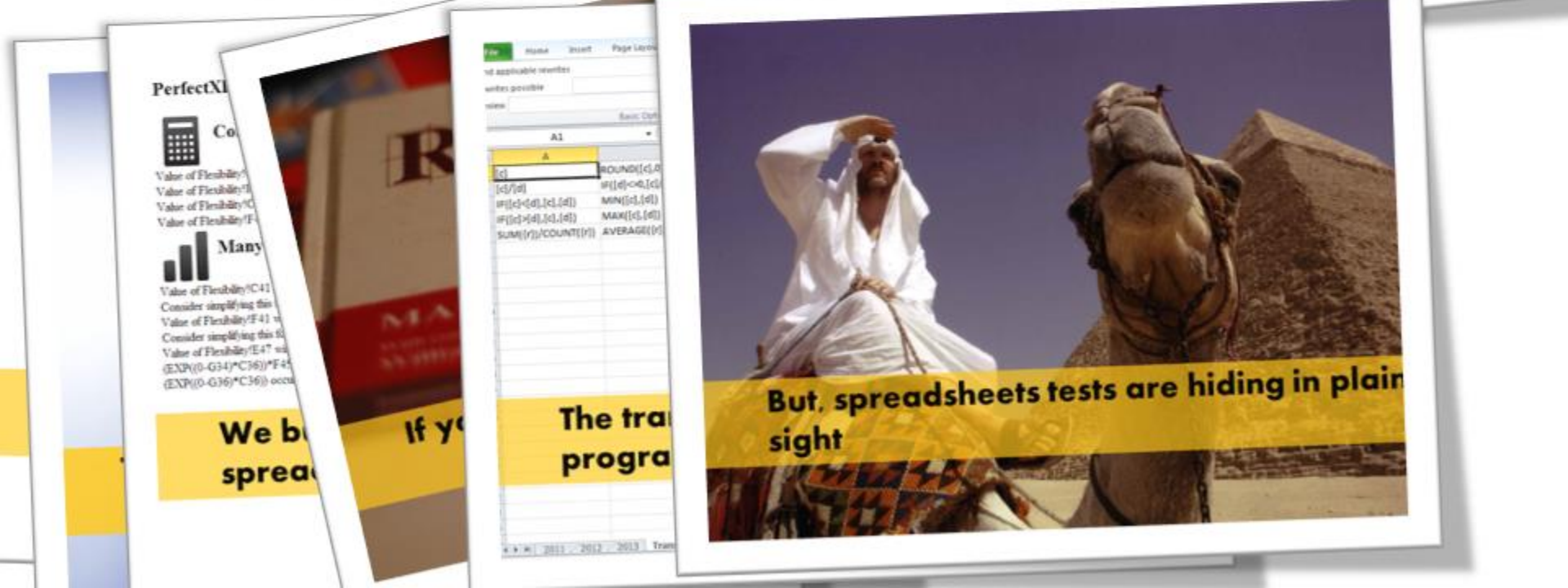
95% fine

50% dec

So, they are im

Only 33% a manual

Complex spreadsheets without documentation can lead to serious erro



PerfectXL



Many

Value of Flexibility: C41
Consider simplifying this
Value of Flexibility: F41
Consider simplifying this
Value of Flexibility: E47
(EXP((0-G34)*C36))*F44
(EXP((0-G36)*C36)) occa

We b spread

If y

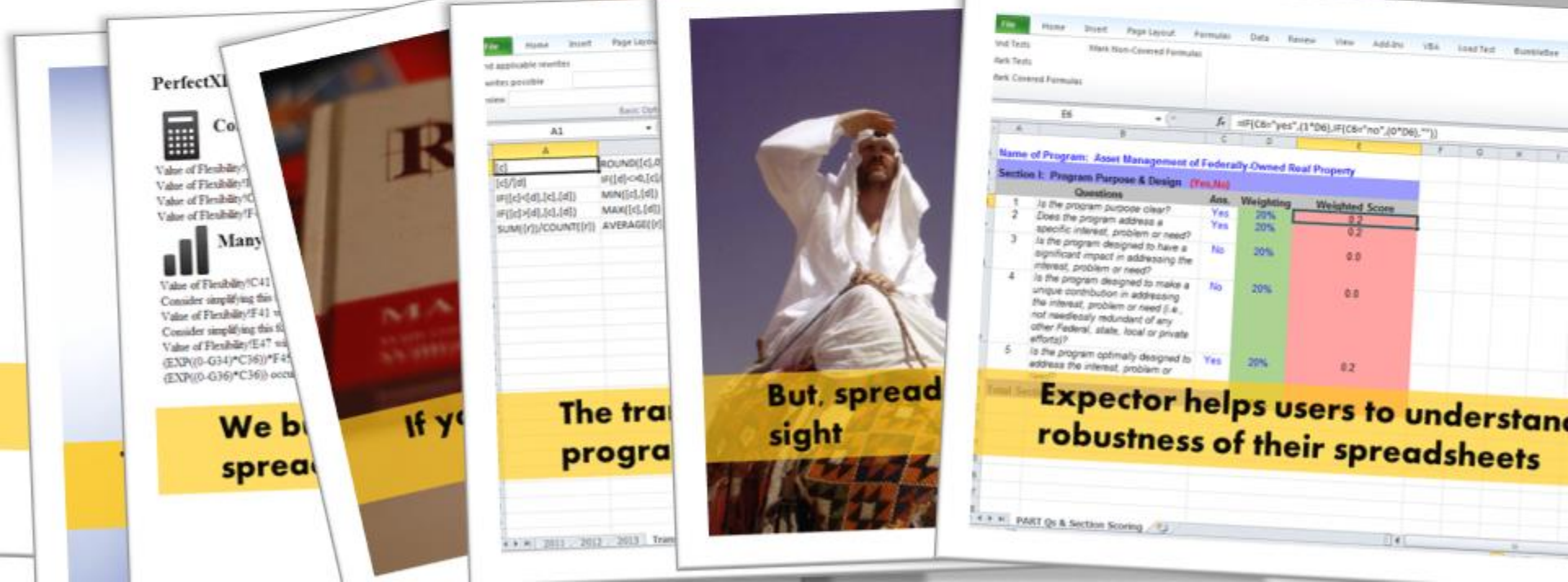
A1
=ROUND([c],0)
=IF([c]<0],[c],0)
=MIN([c],0)
=MAX([c],0)
=SUM([r])/COUNT([r])
=AVERAGE([r])

The tra program

But, spreadsheets tests are hiding in plain sight



95% fine
50% dec
So, they are im
Only 33% a manual
Complex spreadsheets without documentation can lead to serious errors



PerfectXL
Co
Value of Flexibility
Value of Flexibility
Value of Flexibility
Value of Flexibility
Value of Flexibility
Many
Value of Flexibility
Consider simplifying this
Value of Flexibility
Consider simplifying this
Value of Flexibility
 $(EXP((0-G34)*C36))*F4$
 $(EXP((0-G36)*C36))$
We b
spread
If y
The tra
progra
But, spreadsheet sight
Expector helps users to understand robustness of their spreadsheets

	A	B	C	D	E

Name of Program: Asset Management of Federally-Owned Real Property			
Section I: Program Purpose & Design (You/Me)			
Questions	Ans.	Weighting	Weighted Score
1. Is the program purpose clear?	Yes	20%	0.2
2. Does the program address a specific interest, problem or need?	Yes	20%	0.2
3. Is the program designed to have a significant impact in addressing the interest, problem or need?	No	20%	0.0
4. Is the program designed to make a unique contribution in addressing the interest, problem or need (i.e., not needlessly redundant of any other Federal, state, local or private efforts)?	No	20%	0.0
5. Is the program optimally designed to address the interest, problem or need?	Yes	20%	0.2



95%
fin

50%
dec

So, they are im

Only 33%
a manual

Complex spreadsheets without
documentation can lead to serious errors



PerfectX

Value of Flexibility
Value of Flexibility
Value of Flexibility

If you want to know more: @feliene
www.feliene.com felienne@gmail.com

We b
spread

If y

The tra
progra

But, spread
sight

Expector helps users to understand
the robustness of their spreadsheets





PerfectXl

Co

Value of Flexibility!
Value of Flexibility!
Value of Flexibility!
Value of Flexibility!

Many

Value of Flexibility!
Consider simplifying this
Value of Flexibility!
Consider simplifying this
Value of Flexibility!
(EXP((0-G34)*C36))*F4
(EXP((0-G36)*C36)) occu

**We b
spread**

If y

File Home Insert Page Layout

nd applicable rewrites
writes possible
view

Basic Opt

A1	
A	
[c]	ROUND([c],0
[c]/[d]	IF([d]<>0,[c],
IF([c]<[d],[c],[d])	MIN([c],[d])
IF([c]>[d],[c],[d])	MAX([c],[d])
SUM([r])/COUNT([r])	AVERAGE([r])

2011 2012 2013 Tran

**The tra
progra**

**But, spread
sight**

File Home Insert Page Layout Formulas Data Review View Add-Ins VBA Load Test BumbleBee

Find Tests Mark Non-Covered Formulas
Mark Tests
Mark Covered Formulas

E6 =IF(C6="yes", (1*D6), IF(C6="no", (0*D6), ""))

Questions	Ans.	Weighting	Weighted Score
1 Is the program purpose clear?	Yes	20%	0.2
2 Does the program address a specific interest, problem or need?	Yes	20%	0.2
3 Is the program designed to have a significant impact in addressing the interest, problem or need?	No	20%	0.0
4 Is the program designed to make a unique contribution in addressing the interest, problem or need (i.e., not needlessly redundant of any other Federal, state, local or private efforts)?	No	20%	0.0
5 Is the program optimally designed to address the interest, problem or need?	Yes	20%	0.2

**Expector helps users to understand
robustness of their spreadsheets**

PART Qs & Section Scoring